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To Infinity and Beyond!



The projects and programs that are being honored tonight for their collaboration, dedication to improving the community and commitment to going above and beyond the standard are all lightyears ahead of their time. Innovation is a theme that continues to be demonstrated by those investing in and developing Southern Arizona. We are honored to celebrate this year's finalists and winners.

As MPA celebrates 25 years of collaboration and hosts its 17th annual Common Ground Awards Celebration, we are star struck by the widespread impact some of this year's applicants are having on not just our immediate community but the state, nation and world!

Collaboration is the cornerstone of Metropolitan Pima Alliance's mission, and the gold standard by which the Common Ground Award applicants are judged. Working together to achieve growth, prosperity and the betterment of our community are characteristics shared by all 15 projects honored at this year's ceremony.

The finalists being honored at this year's celebration all demonstrate a commitment to collaborate and to achieve common ground. This year's Award of Distinction winner, Warrior Village, truly went above and beyond, finding unique solutions to complicated, inhibitive problems, clearing the way to allow for an other wise non-developable infill plot to become the site for 8 new homes to be provided free of cost to wounded veterans in need. Providing these veterans the fulfillment of a dream they otherwise could not see as a reality; homeownership.

We offer our sincerest thanks to Rory Juneman, our 2022 Board Chair, David Ramsower, our 2022 Common Ground Awards Celebration Committee Chair, all of those who participated on the Committee, those who submitted to be considered, and of course our Presenting Sponsor, Chasse Building Team. Thank you all, for choosing to be here tonight, to celebrate our stellar finalists and winners!

Cheers,
Allyson Solomon, Executive Director
Emilia Elrey, Director of Operations



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Growth through collaboration and innovation



Mission:

Metropolitan Pima Alliance (MPA) works to create a prosperous community by promoting collaborative real estate development policies, building partnerships and finding Common Ground.

MPA's focus is to create sensible land use and development policies and practices by encouraging and assembling reasonable and respectful dialogue amongst diverse groups and interests. Unique to the region, MPA is an alliance of business, government, and non-profit organizations. MPA's goals directly relate to improving our region's quality of life and economic vitality. MPA strongly believes in the positive participation and contributions of the private business sector working in collaboration with local jurisdictions.

Land development is the foundation of economic development and our role in the community is to advocate for balanced residential and commercial land-use policies that stimulate economic development and reasonably preserves our natural environment. MPA's goal is to participate, educate and influence public policy and decision making for Metropolitan Pima County. Since its inception, MPA has grown to become a major voice in the community on growth-related issues. Aside from policy creation, MPA brings the community together. The organization's annual awards celebration, Common Ground, provides development projects and programs across Southern Arizona the opportunity to be celebrated for their uniqueness and impact on the greater community. The winning projects are widely viewed as the "gold standard" of projects and programs within the region.

2022 MPA Board of Directors

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A Message From the Board Chair



"Coming together is a beginning; keeping together is progress; working together is success."
..... -Edward Everett Hale

Common Ground is MPA's signature event, and it is at the core of what we do and represent. MPA was formed and has existed to find areas where developers, development consultants, jurisdictions, politicians, business leaders, neighbors and other stakeholders can work together on reasonable and sensible land use policies through respectful and thoughtful dialogue. As we come out of a pandemic that has separated us, MPA is committed to being a leader in the "great reconnection." We will continue to identify opportunities to bring together those involved and care about land development in Southern Arizona to work towards its success. As always, the Common Ground Awards is a display of how a commitment to working together through challenges, listening, and striving to find solutions that benefit all parties – in other words, common ground – allows us all to achieve more together.

Tonight's awards highlight the programs and projects – and more importantly the people – that exemplify when working together achieved success. I want to congratulate our award recipients, as well as all the projects and programs nominated. The people behind these projects and programs have truly worked together to achieve common ground.

Rory Juneman
Partner, Lazarus & Silvyn, PC
2022 MPA Board Chair

A message from the Committee Chair



It has been a pleasure to be the Chair of this year's Common Ground Awards Celebration Committee. Our dedicated and diverse Committee consisted of 16 members representing a wide variety of experience and perspectives. They have been collaborating on this event since January, soliciting applications, reviewing applications, interviewing the applicants and ultimately choosing the winners, finalists and this year's Award of Distinction.

The selection process was multi-step starting with the submission and review of projects that addressed five criteria: Complexity of Collaboration, Uniqueness of Collaboration, Uniqueness of Project/Program, Benefit to the Community and Impact on the Development Community. The committee members individually scored the projects using a scoring matrix that weighs each of the criteria for relevance to MPA's mission. From that scoring and much discussion, the finalists were chosen, interviewed and winners were selected. MPA's Board of Directors, at their April meeting ratified the Committee's selections. It was with much thought that this year's finalists and winners were selected, so many great applications came before the Committee for their consideration.

Many thanks to the Committee members and their companies, for the time and expertise they gave, especially during these busy times to participate in this very important process.

David Ramsower
MPA Board Member
2022 Common Ground Awards Committee Chair

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When the stars align



Welcome to this year's Common Ground Awards, celebrating the top projects and programs of 2022. It is with great honor that we, Chasse Building Team, have the opportunity to partner with MPA as Presenting Sponsor.

Chasse's foundation is based on the concept of teamwork, collaboration and building to make a difference... with our teammates, with our clients building experiences and the communities we serve. Through this we recognize the true value of collaboration and the paradigm shift it brings to commercial real estate development and construction, it is a game changer!

Tonight, we celebrate you, and your amazing projects and programs that are making a difference in our community. Congratulations to this year's finalists and winners, your projects are out of this world!

Leigh-Anne Harrison
Executive Director
CHASSE Building Team

About MPA's Common Ground Awards

MPA's Common Ground Awards recognizes successful collaboration among community leaders, projects, and events for the overall benefit of the community. Board-selected winners are bestowed their Common Ground Award, whether their efforts are land development, economic development, or community development. Emphasis is placed on collaboration that is atypical and falls outside of the normal day-to-day processes of our respective workplaces. Award applicants took part in a multi-step process; semi-finalists were interviewed and scored based on a set of criteria including the complexity of collaboration; uniqueness of collaboration; uniqueness of project/program; benefit to the community; and impact on the development community. The Common Ground Awards recognizes the top applications of the year with the highest scores. This year, six programs and projects, from both the public and private sector, will receive a Common Ground Award while eight others receive an Award of Merit. MPA is proud to honor the amazing projects, programs, and those behind them that are working to create a better Tucson!

2022 Committee Members

David Ramsower, Chair – Board Member • Edgar Parra, Vice-Chair – Breckenridge Group
Dana Becker – KB Home • Leigh-Anne Harrison – Chasse Building Team
Courtney Hoyt - Sundt Construction • Chris Laria – The Planning Center
Kelly Lee – KB Home • Mike Lee – McCarthy Building Companies
Vanessa Martinez – Psomas • Alicia Morales – The Planning Center
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Nancy Rath - Cadden Community Management • Mike Smejkal – Tucson Airport Authority
Ryan Stucki, Engineering & Environmental Consultants

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TREND report

We congratulate Metropolitan Pima Alliance's 2022 Common Ground Award Finalists

Airfield Safety Enhancement Program | Multi-Party Land Transaction • AZ Stitch Lab • City Center Adaptive Reuse
Connie Hillman Urban Construction Knowledge (CHUCK) Center • Dove Mountain CSTEM K-8 School
Ryan Outfall Sewer • Shirley C. Scott Southeast Houghton Area Recharge Project (SHARP)
Solar APP+ • Sunshine Mile Urban Overlay District • Thrive in the 05 • University of Arizona—Applied Research Building
University of Arizona—Grand Challenges Research Building • University of Arizona—Student Success District
Westward Look Resort Annexation, General Plan Amendment and PAD Rezoning • Warrior Village

2022 Award of Distinction: Warrior Village



Many veterans struggle with PTSD, physical illnesses, disabilities, or other difficulties that can lead to financial struggles and the risk of becoming homeless. This project will help eight veteran families receive a forever home that is free of any financial burden so they can focus on their health and moving forward with their lives.

A significant collaborator on this project is Operation Finally Home (OFH). OFH is a non-profit organization from New Braunfels, Texas, who provides mortgage-free homes and home modifications to wounded, ill, and injured military veterans, first responders, and widows of the fallen and their families in honor of their service and sacrifice to country and community.

This wonderful project was the vision of Miramonte's Chris Kemmerly and he found OFH. Tucson Landowner, Richard Studwell was a significant partner and he donated the land where the homes will be built. Numerous trade partners, all of whom either donated materials and labor or provided their services at greatly reduced fees also made this happen. Without these contributions, the home and the community could not have been built. Everything from lumber and concrete to underground pipe was donated.

The Tucson community, trades, vendors and neighbors were so touched by this one-of-a-kind project that many participated in an Operation Finally Home event called Notes of Love. The Notes of Love event invited family and community members asking them to place messages on the framing of the home to show their love and support for the first recipient and his family, all who sacrificed so much for our country. Nearly 100 elementary students from the Leman Academy of Excellence Oro Valley also participated in drawing heart-warming pictures and writing words of thanks and encouragement on heart-shaped note cards. Those notes were then covered with sheetrock, forever sealing that love inside the home.

The collaborative effort for this project was tremendous. In addition to those mentioned above, this couldn't have happened without agencies such as Tucson Electric Power (TEP), Southwest Gas (SWG), and Tucson Water, who helped with design solutions for dealing with non-ideal conditions that worked for everyone.

This truly is Tucson at its best.

Collaborators: Miramonte Homes, LLC; Engineering & Environmental Consultants; Operation Finally Home; Michael Ramsey, USAF Retired; Tyler Reinforcing; Superlite; Arizona Masonry Guild; Keystone Masonry; Santa Rita Landscaping; Affordable Fencing; Dusty Duds Excavation; EPS Group, Inc.; Cemex; XO Windows; Weatherization Partners; WG Valenzuela; Tucson Plumbing; TopBuild; Tom White Carpentry; Toby Allen Consulting; The Home Depot; Superior Plastering; Strategic Growth Advisors; Southwest Low Voltage; Sign-Up Sign Services; Russett Southwest; Richard Studwell; R&B Wholesale; Professional Warranty Service Corporation; Pioneer Title Agency; Pattison Engineering; Northwest Exterminating; Keller Williams; Kaiser Garage Door; Johnson Manley; Haskins Electric; Hartman Glass; Hale Pet Door; Gale Insulation; Ferguson Enterprises; Escalante Concrete; Esmer Tile; Desert Earth Contracting; Davis Kitchens; CMR Construction; Chiro Construction; Carpet One; Carol Lighting; Caliber Group; Borderland Construction; BDX; Artisan Roofing; Arizona Tile; Acuna-Coffeen Landscape Architects; City of Tucson PDSD; Tucson Water; Tucson Fire; Tucson Electric Power; Leman Academy Oro Valley; The Patriot Guard Riders; Southwest Gas



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NOTES OF LOVE EVENT



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Common Ground Award Finalists



Airfield Safety Enhancement Program | Multi-Party Land Transaction

The Airfield Safety Enhancement (ASE) Program at Tucson International Airport (TUS) is the largest airfield construction project in Tucson Airport Authority's (TAA) 74-year history. At an estimated \$350+ million, this multi-phased project has been 10-plus years in the planning with an estimated 6-8 years of construction. Simply put, the ASE Program is defined by the Federal Aviation Administration (FAA) as a "safety and standards" project, and includes the demolition, relocation, and replacement of a parallel general aviation runway with a new parallel runway capable of handling commercial, military, and general aviation users, and modernized airfield geometry. To reach the point of construction, the TAA had to work closely with a myriad of stakeholders. A multi-party working group was formed in 2015 that included private, federal, and local agencies, and private companies (TAA, FAA, USAF, ANG, City of Tucson, Pima County and Raytheon), established to work through several land transactions around TUS with the end benefit

to allow multiple entities to expand their operations and/or secure their long-term futures in Southern Arizona.

Collaborators: Tucson Airport Authority; Federal Aviation Administration; Arizona Air National Guard; City of Tucson; Pima County; Raytheon Missiles & Defense; United States Air Force; Corps of Engineers



AZ Stitch Lab

AZ Stitch Lab was born out of the collaboration between Sonoran Stitch Factory, Moonshot at NACET, the City of Tucson and the Pascua Yaqui Tribe and is the workforce accelerator not only to skill up talent for Sonoran Stitch Factory but also to develop a labor pool to benefit other businesses that employ sewers throughout Tucson and Arizona. The curriculum was developed to provide students with experience on multiple industrial sewing machines, provide options for upskilling and assist with job placement. More than 200 students will be trained in industrial sewing, cutting, digital design and entrepreneurship during the tenure of the program. The City Council approved funding of \$150,000 per year for two years. Part of the attraction to support this investment was the opportunity to collaborate with the Pascua Yaqui Tribe to source candidates for the training program. By

training and employing members of the Pascua Yaqui Tribe, the AZ Stitch Lab creates opportunity for a community that traditionally faces high unemployment. It is paving the way for tribal members to be more self-sufficient with successful careers and businesses.

Collaborators: City of Tucson, Office of Economic Initiatives; Sonoran Stitch Factory; Moonshot; Pascua Yaqui Tribe

City Center Adaptive Reuse

The City Center Adaptive Reuse project is a rezoning and adaptive reuse of the City Center Hotel (formerly Ramada Hotel) on 10 acres of property located along I-10, Granada and close to St. Mary's. The goal of the Project was to convert the hotel, preserving most of the buildings, to a workforce multi-family/apartment use and permit additional housing units within some of the parking areas and closer to Granada. To accomplish the adaptive reuse, a rezoning and extensive collaboration with the Neighborhood Association, City Department of Transportation and Mobility (DTM), City Real Estate and Ward I were required. The Neighborhood Association had serious concerns with the apartments, access, additional units, heights, parking, and management of the units to name a few. DTM worked closely with the development team and attended the Neighborhood Association meetings to negotiate and provide the public right-of-way for the alternative access points. This Project would not have been possible without the willingness of the Neighborhood Association to engage with the development team toward a resolution, the work the development team was able to do in making changes and accommodations, and the work the City was willing and able to accomplish to resolve the ingress/egress issues. If any one of those ingredients was not present, the Project would not have succeeded.



Collaborators: Lazarus & Silvyn, PC; City of Tucson Ward 1; City of Tucson Real Estate; City of Tucson Department of Transportation and Mobility; City of Tucson Development Services; El Presidio Neighborhood Association; Fors Architecture; Sterling Real Estate

***Congratulations
MPA Common Ground Award
Finalists***



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Jeff Gereke Terry Klipp Lance Osborn Derrick Sinclair

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Common Ground Award Finalists - continued



Connie Hillman Urban Construction Knowledge (CHUCK) Center

The Connie Hillman Urban Construction Knowledge Center (CHUCK) is a 15,000 square foot, state of the art regional facility that combines storage, classroom, and office space located in the U.S. Department of Housing and Urban Development (HUD) designated Flowing Wells Neighborhood Revitalization Strategy Area (NRSA) on Habitat-owned property. The CHUCK Center will serve as Habitat Tucson's construction hub, warehouse, and training center. It is designed to create a job-ready workforce in the real-world setting of residential construction and to accelerate the production of

affordable housing with strategic bulk purchases of supplies and the application of new building technologies. In addition to offering new hands-on skill building and high-wage work opportunities to Pima Community College Applied Technology Program students, this project will add capacity to the non-profit and for-profit construction industries in Southern Arizona. Arizona is facing a dual crisis with shortages in affordable housing and the skilled labor needed to meet the demand in the construction industry. The CHUCK Center will support increased production of new affordable units while producing the skilled workforce needed throughout the region. This dual emphasis on the need for new housing units and the trades is vital to the long-term stability of housing and the health and safety of our community.

Collaborators: Habitat for Humanity Tucson; Sundt Construction; Pima Community College; Applied Technology at Pima Community College; Feng Shui and Urban Design; Pima County Community Development and Neighborhood Reinvestment; Pima County Development; The WLB Group; Breckenridge Group Architects/Planners; Pima County District 1; Arizona House of Representatives District 2



Dove Mountain CSTEM K-8 School

The first of its kind in Arizona, this new school features a creative and specialized academic experience in an innovative 21st-century learning environment designed to give students the experience, knowledge, and skills they need to become lifelong learners and responsible citizens. In partnership with Code to the Future, students will experience rigorous Computer Science, Technology, Engineering, and Math (CSTEM) academics and learning tools. Every class exposes students to practical hands-on lessons, which have direct relevance to real-world challenges. Extensive

collaboration was exhibited to bring this concept to life. Marana Unified School District worked closely with the adjacent property neighbors as they were opposed to the development moving forward. It is unique to see local neighbors so opposed to a K12 school serving their community. Additionally, there was a 404-wash running through the site where collaboration with the Army Core of Engineers was required to relocate the wash, along with State Trust Land Easements. This type of collaboration is all uncommon for K12 properties.

Collaborators: Chasse Building Team; Neighbors; State Trust Land Easements; Town of Marana; Property Neighbors; Code to the Future; Arizona School Facilities Board; Marana Unified School District



Ryan Outfall Sewer

The Tucson Airport Authority (TAA) at Ryan Airfield, Crown West Development at Wildflower, and Sunbelt Holdings at Sendero Pass, all are working to develop their respective properties in Southwest Tucson for greater future uses. Those uses include residential housing, commercial, retail, transportation, and possibly light industrial and manufacturing. None of those uses would be possible with the wastewater system in its current state. Significant new infrastructure upgrades and installations were necessary. That necessity had each of the three partners working on plans for their own infrastructure needs. Through several years of communications and subsequent negotiations and planning, a joint effort for this infrastructure upgrade was agreed upon. Pima County Wastewater Reclamation was presented with one plan that covers all three projects, instead of three disjointed plans. Environmental disturbance was minimized, with just one mainline excavation instead of several. This project provides opportunity for the area to continue to grow and contribute to the economic engine of Tucson, with future jobs and services to residents, as well as providing much needed residential housing at a lower price-point than many other locations.

Collaborators: Crown West Land Group; Tucson Airport Authority; Sunbelt Holdings; PSOMAS; KE&G Construction; Pima County Wastewater Reclamation Department

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Common Ground Award Finalists - continued



Shirley C. Scott Southeast Houghton Area Recharge Project (SHARP)

The Shirley C. Scott Southeast Houghton Area Recharge Project (SHARP) project was developed in response to intensifying drought conditions and with the mission of replenishing Tucson's diminishing aquifer with available recycled water. Tucson Water worked closely with stakeholders to develop a mutually beneficial solution that balanced long term planning to recharge the aquifer, protect the environment, and sustain area development and economic growth with a more immediate and innovative water recharge project that would be open to the public and provide inclusive educational and recreational activities for the Tucson community. SHARP is the first Tucson Water recharge project that

is open to the public and serves as a green space for recreation, educational engagement, and outreach.

Collaborators: City of Tucson, Tucson Water; Borderland Construction; Mattamy Homes; Diamond Ventures; HDR; Jacobs Engineering; Santa Rita Landscaping; PVB Fabrications; Conformatech; Progressive Roofing; Clear Creek; Civano Nursery; Novak Environmental; Metro Water; Kaneen Communications; Sonoran Desert Mountain Bicyclists; University of Arizona Water Resources Research Center; Westland Resources



Solar APP+

In August of 2020, the City of Tucson and Pima County were approached by the National Renewable Energy Laboratory (NREL) about participating in a pilot to test the new Solar Automated Permit Processing Plus Platform, referred to as SolarAPP+. This online application is designed to be used by registered contractors to allow same day permitting of residential rooftop solar. This platform delivers instant plan review and subsequent permits for eligible residential solar photovoltaic systems. In partnership with these communities and local solar installers, the SolarAPP+ has already issued thousands of permits and projects have been installed on average 12 days faster than the traditional process. This results in homeowners benefiting from solar about two weeks faster than otherwise would have occurred. The City and County saw

the automated permitting system as a win for their development departments because it helped streamline processing of the growing number of solar permit requests, for the solar industry because it allowed less time spent on permitting and more time spent on installation, and for the environment because it replaced fossil fuels with a natural energy source that is particularly plentiful in southern Arizona.

Collaborators: Pima County Planning and Development Services Department; City of Tucson Planning and Development Services Department; National Renewable Energy Lab; Technicians for Sustainability; Tesla, Inc.; Solar Store; City of Tucson Building Official; Pima County Building Official; Pima County Review PM; Tucson Electronic Power; Accela Permitting System



Sunshine Mile Urban Overlay District

The creation of the Sunshine Mile Urban Overlay District (SMD) was an intensive collaboration between Government, Business, and the Community to allow for the revitalization of the Sunshine Mile in Tucson. The Sunshine Mile is the two-mile stretch of Broadway Blvd between Euclid Ave and Country Club. The City of Tucson and the RTA have made a substantial investment to improve this section of the Broadway Corridor, but due to the long planning and construction process many of the local businesses have either closed or relocated and many of the properties stand vacant. The goal of the SMD is to provide an optional zoning overlay that would encourage high density multi-modal creative infill development while

protecting the adjacent residential properties and contributing historic assets. The team embarked on a three-year public engagement campaign and met with hundreds of stakeholders, initially in person and then pivoting to online in the spring of 2020. While the pandemic did slow the effort, the project continued to progress throughout 2020 and was ultimately adopted by Mayor and Council in September of 2021.



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Common Ground Award Finalists - continued

Sunshine Mile Urban Overlay District - continued

Collaborators: Rio Nuevo Multipurpose Facilities District; Swam Associates LTD Architects AIA; Lazarus & Silvyn, PC; Mayor Romero; Ward 5; Ward 6; City of Tucson PDSO; City of Tucson DTM; City of Tucson HPO; City of Tucson CMO; Regional Transportation Authority; Iron Horse Neighborhood Association; Rincon Heights Neighborhood Association; Sam Hughes Neighborhood Association; Broadmoore/Broadway Village Neighborhood Association; Arroyo Chico Neighborhood Association; Mile Neighborhood Association; Barrio San Antonio Neighborhood Association; Pie Allen Neighborhood Association; Tucson Historic Preservation Foundation; The Broadway Coalition; Downtown Neighborhood and Resident's Council; Project for Public Spaces; AIA Southern Arizona



Thrive in the 05

Thrive in the 05 is a place-based, community-centered collaboration including the City of Tucson, Pima County, the Pascua Yaqui Tribe, residents, businesses, and more than one hundred community organizations and institutions aiming at revitalization the Oracle, Stone, and Miracle Mile areas. Thrive in the 05 establishes the partnerships and strategies to support public housing improvements, neighborhood and community investment, revitalization, economic development, and workforce training focusing on a 2.3-square-mile area in the 85705-zip code. This planning effort is more than just a program, it includes physical revitalization of spaces, structures and community gathering spots. The Thrive in the 05 Transformation Plan ignited the transformation

by identifying investment strategies directed to benefit residents and businesses, attract new growth, and meet the needs of the community while honoring the area's unique identity. Thrive in the 05 will be used as a template for transformation for other vulnerable areas in the City.

Collaborators: The Planning Center; City of Tucson Housing and Community Development; US Department of Housing and Urban Development; City of Tucson's Mayor Office; Ward 3; Ward 1; City of Tucson Economic Initiatives; Tucson House Resident Council; Arizona State University OCHER; Poster Mirto McDonald; Cuadro Design; Pima Community College; Workforce Development and Strategic Partnerships, Pima Community College; Chicanos por La Causa; La Frontera; San Ignacio (Old Pascua) Yaqui Council; Pascua Yaqui Tribe; Tucson Industrial Development Authority; Tucson Police Department; Nash Elementary; Amphitheater School District; Pima Council on Aging; Tucson Historic Preservation Foundation



University of Arizona - Applied Research Building

The new Applied Research Building (ARB) is envisioned to be a multi-story "core facility" building that provides new and regionally unique capabilities for the University of Arizona, while consolidating several strategic, cross-campus interdisciplinary programs in one location to meet current—and future—research needs. The building will feature a mix of space types including a large-scale thermal vacuum chamber, high bay payload assembly areas, varying laboratories, clean rooms, faculty offices, collaboration spaces and conference rooms. Programs supported by the facility include Balloon Payload Integration, CubeSat Design Fabrication and Integration, Advanced

Manufacturing, and Imaging Technology. Progressive design-build was chosen by the University due to the complex nature of the project and the somewhat unresolved nature of the program. The team created a strategy to not just use the expertise and knowledge of the researchers/scientists through program and design but carry the relationship into construction.

Collaborators: McCarthy Building Companies; Smith Group; University of Arizona; GLHN Architects & Engineers; Martin White Griffiths; University of Arizona Space Institute; Steward Observatory



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Common Ground Award Finalists - continued



University of Arizona - Grand Challenges Research Building

The University of Arizona's Grand Challenges Research Building will be a 125,338 SF interdisciplinary research facility housing optical science and multidisciplinary research laboratories focused on developing quantitative solutions for the eight grand challenges of the fourth industrial revolution: water, energy, climate change, precision medicine, neuroscience, space exploration, quantum information, and material science. The new building on the Tucson campus will accommodate optical science research, damp research space, and associated dry research within its six stories. The building is designed for collaboration with more community orientated

missions – where the building is expressed toward the courtyard and large rooms encompass the first floor ultimately creating an inviting sense of community. This building will expand the University's interdisciplinary research capacity in areas such as optics, quantum computing, advanced communications, and biomedical technologies.

Collaborators: Kitchell Contractors; University of Arizona; ZGF Architects; BWS Architects; AEI Engineers; MWG



University of Arizona - Student Success District

The Student Success District is a collaboration with the UA Libraries, Student Success and Retention Innovation, Student Engagement and Career Development, and Campus Life programs to create an integrative approach to supporting student achievement by weaving together revitalized services in upgraded facilities. The vision for this groundbreaking collaborative model aims to seamlessly connect students with all the resources they need to succeed in college and beyond. The intent of creating this district was to improve student success through direct connections between student services, academic support, and amenities in the heart of campus near other important student-centered activities. Previously, the

resources many students were looking for were scattered all over campus. Now, much of the career guidance and academic support the UA offers is located between the four buildings included in the one 9-acre district at the center of campus. Not only is this type of project uncommon for departments at the UA, it is on the cutting edge of innovation amongst universities worldwide. This model is one that is being emulated around the country for its ability to integrate not only departments but entire colleges within the university framework. Now fully realized, the Student Success District is a distinctive element of the University of Arizona experience, supporting student engagement and playing an important role in attracting and retaining students as well as creating the connections to our local, regional and national employers that benefit our community.

Collaborators: Sundt Construction; The University of Arizona; Poster Mirto McDonald; Miller Hull Partnership; Libraries Administration; Operations & Strategic Initiatives; Student Services



Westward Look Resort Annexation and Zoning

At least three times over the years, Oro Valley unsuccessfully attempted to annex the Westward Look Resort and in 2019 the Town and the Resort resumed discussions. While the potential tax revenue appealed to the Town, there was also a strong desire for another showcase resort in Oro Valley, particularly to host more conferences, conventions, and sporting events. A pre-annexation and development agreement was drafted and included several agreements that made the annexation attractive to both parties. The project involved Town of Oro Valley staff, elected and appointed officials, the property owner, and many neighbors. The neighborhood interests were often divergent and required careful

balancing to achieve a plan that addressed often-conflicting desires. Many moving parts had to converge: a Preannexation Development Agreement, the Annexation approval, a Type 2 General Plan amendment, and the PAD rezoning. And all of this was achieved through a mainly online/virtual public process during the pandemic. Staff worked proactively to make the project a success while still looking out for the neighbors' interests. Councilmembers visited the project site multiple times, spent hours hearing neighbors' concerns, listened and understood the Resort's vision for the property, and worked tirelessly to achieve a balanced proposal that represented a win-win-win for the Town, the property owner, and neighbors.

Collaborators: The Planning Center; Wyndham Westward Look Grand Resort and Spa; Town of Oro Valley; Oro Valley Planning & Zoning Commission; Oro Valley Town Council; Various Neighbors



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Making A Difference



The Buffalo Soldier Memorial Plaza project started with a dream, one that goes back two to three decades and became a reality after several stops and starts. Indeed new partnerships, including the support of the African-American community were crucial, as well as the South Park Neighborhood Association, the Quincie Douglas Neighborhood Center and the private sector, Tucson Granite and Marble to make this dream a reality.

This is the first voter-approved Memorial to those African Americans, including those who served at Fort Huachuca, from 1866-1948 in the U.S. Army to be constructed in the United States. There are several other memorials for the Buffalo Soldiers across the nation, but this is the first to be approved by a vote of the people, through Tucson's Proposition 407, in 2018!

This project was seven years in the making, Ward 5 Council Member Richard Fimbres, and the Greater Southern Arizona Chapter of the Buffalo Soldiers 9th and 10th Cavalry partnered and approached the Pima County Bond Commission, getting the project placed as one of the parks for their 2015 Bond Package, which was turned down by the voters. Unwilling to give up on this deserving effort, Council Member Fimbres involved Parks Director Fred Gray and Tucson City Manager Michael Ortega. The project was presented to the Mayor and Council who voted, unanimously to include it as one of the projects funded by Proposition 407.

This project benefits the Southern Arizona African American community, the Tucson community, Pima County and the State of Arizona for honoring those, including several Congressional Medal of Honor recipients.

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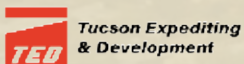
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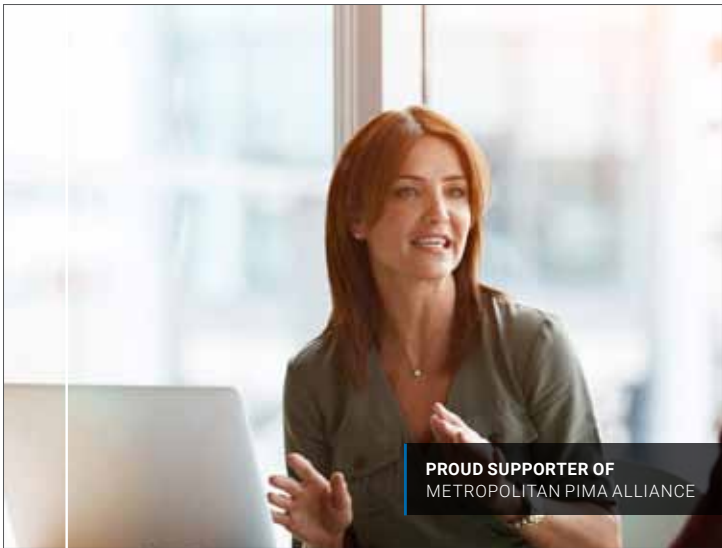
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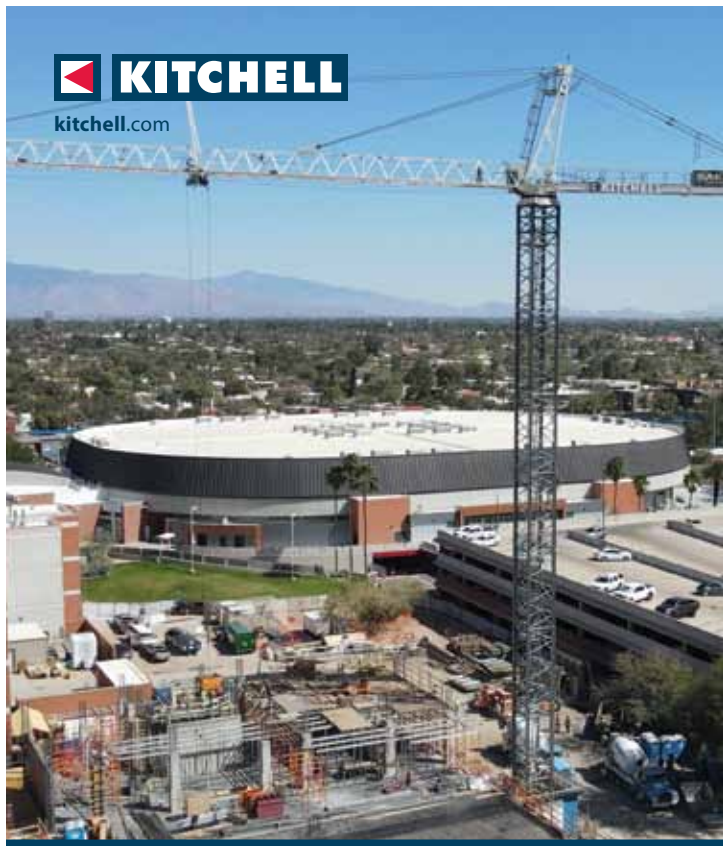




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