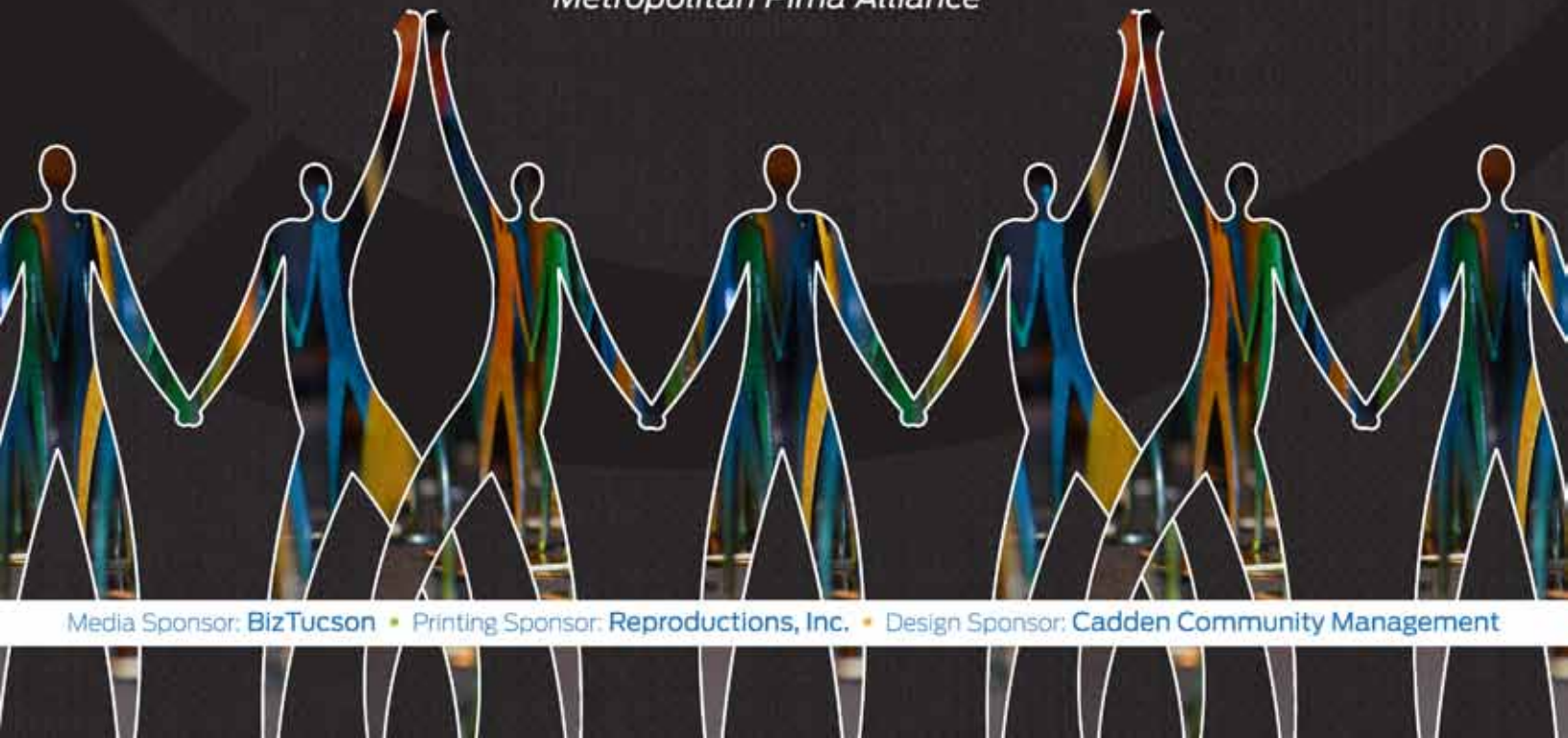




COMMON GROUND

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COLLABORATION



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2017



COMMON GROUND AWARDS

**Congratulations to
Caridad Community Kitchen,
Atlas Copco Remanufacturing Facility
and all nominees!**



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MPA creates a prosperous community by promoting collaborative real estate and development policies, building relationships and finding common ground.

Metropolitan Pima Alliance

MEMBERSHIP BENEFITS

EDUCATION & NETWORKING

- Build relationships with other members, decision makers and potential partners
- Attend 12 Friday Morning Breakfast Events with more than 80 attendees
- Attend Lunch & Learns
- Attend monthly mixers
- Opportunity to join one of our event committees

RECOGNITION

- Display your company information in the Online Member Directory
- Host Lunch & Learn to MPA Members
- Host mixer at your office
- Opportunity to sponsor variety of events and place ads within event programs

ADVOCACY

- Work with MPA staff and identify opportunities to improve public process, fees and ordinances as related to real estate and land development
- Work closely with local government members and officials
- Opportunity to serve on policy ad-hoc committees
- Opportunity to attend monthly public policy brown bag luncheon

CONGRATULATIONS MPA ADVOCACY. CREDIBILITY. RESULTS.

Congratulations to the Metropolitan Pima Alliance on 20 Years of economic development advocacy on behalf of residential land and commercial developers.

Diamond Ventures is a proud founding member of MPA and The Common Ground Awards event, which honors community leaders, real estate projects and economic development-oriented programs that overcome obstacles through collaboration. Over the years, this ceremony has recognized over 250 exemplary projects that represent the best examples of our region's economic development projects and programs.

DIAMOND VENTURES

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MPA: Celebrating 20 Years of Collaboration and Finding Common Ground

By: Lucinda Smedley

**Originally printed in Dec 2017 Issue of Trend Report*

"MPA works to create a prosperous community by promoting collaborative real estate development policies, building partnerships and finding common ground."

Twenty years ago, the Tucson region was engaged in a fierce dispute between environmentalists seeking to preserve large areas of the Sonoran Desert and property rights activists and developers who provided housing for the region's rapidly growing population and were a significant driver of the region's economic prosperity. The Fish & Wildlife Service announced its intent to list the pygmy owl, who's habitat was in the fast-growing Northwest side, as an endangered species under the Endangered Species Act. The designation of critical habitat in Tucson's northwest, which at the time was where the majority of new residential development was occurring, had the effect of essentially halting the approval of all new residential development including the planned Dove Mountain master plan.

Modeled after Phoenix's Valley Partnership, a group of individuals came together in the mid 1990's to discuss the need for an organization that could unify individuals to pragmatically deal with development and growth related issues in Pima County. This vision translated to the organization that now exists as Metropolitan Pima Alliance (MPA). MPA's focus is to create sensible community planning solutions by encouraging and assembling reasonable and respectful discussion amongst diverse groups and interests.

Metropolitan Pima Alliance was established out of the need for an organization that represented commercial real estate development interests through collaboration with government and neighborhood representatives.

Unique to the region, MPA is an alliance of business, government and non-profit organizations. MPA's goals directly relate to improving our region's quality of life and economic vitality and to that end, MPA strongly believes in the positive participation and contributions of the private business sector working in collaboration with local jurisdictions. Land development is the foundation of economic development and our role in the community is to advocate for balanced residential and commercial land use policies that stimulate economic development and reasonably preserves our natural environment.

MPA's goal is to participate, educate and influence public policy and decision making for Metropolitan Pima County. Since its inception, MPA has grown to become a

major voice in the community on growth related issues.

Aside from policy creation, MPA brings the community together and showcases collaborative efforts through its two signature events, Wild Ride and Common Ground. The Wild Ride event promotes our community from the ground level during a hands-on tour while the Common Ground Awards ceremony celebrates the essence of MPA- Finding common ground between the public and private sector, common ground between land development and environmental protections and common ground between current residents and the future population.

Early visionaries responsible for the founding of MPA include Alan Lurie, former EVP of SAHBA, Bill Arnold, former chair of Tucson Association of Realtors, Tim Terrill, MPA's first board president who had been involved with Phoenix'

Valley Partnership moving relocating to Tucson, Steve Odenkirk, David Lyons, Tom Knox, Terry Klipp, Mike Grassinger, Frank Thompson, Yoram Levy, Alex Argueta, Bob Morken, Al Petrillo, Marc Simon, Patty Richardson, Dale Faulkner, and Garth Bacigalupi. Starting off as an all volunteer run organization, led by Tim Terrill and Bill Arnold, MPA quickly

grew to need the help of a part time executive director and hired Kathleen Buske, who led the organization from 2002 to 2005. Kathleen launched the monthly membership breakfasts as well as the first wild ride event, modeled after Valley Partnership's Flat Tire Tour. At the suggestion of Priscilla Storm, who wanted to create an event that recognized successful projects through collaboration, Kathleen also helped launched MPA's first Common Ground event. Ramon Gaanderse became MPA's first full time executive director in late 2005 and was responsible for growing membership, events and fundraising. Michael Guymon was hired on in 2007 and grew MPA's sphere of influence on the advocacy front. After Guymon's departure, MPA promoted Amber Smith from MPA's Director of Government Relations to Executive Director. In recognition of her leadership and MPA's role in the region, Amber was recently promoted to CEO.

MPA public policy advocacy was founded on the notion of building public, private partnerships. At the inception of the organization, the political climate was polarizing with many factions in the community existing largely against land development. The environmental community was at odds with homebuilders, neighbors were rioting against new neighborhoods and overall jurisdictions were isolated





MPA: Celebrating 20 Years of Collaboration and Finding Common Ground

- Continued

from each other. The evolution of MPA paralleled the evolution of our community. Initially, MPA was reaching out to jurisdictions and identifying a few specific issues a year to work on. Now, working over a dozen issues a year both reactively and proactively, MPA's sphere of influence directly relates to the relationships built over the past two decades. Jurisdictional staff members and elected officials reach out to MPA to identify areas of improvement, provide feedback on a new policy or to educate themselves on how the real estate and development process works. Covering real estate and land use process, fees and regional economic development issues, MPA routinely partners with other business and organizational leaders like SAHBA and TAR giving a nod to the creation of MPA. Over the past twenty years, MPA has worked on impact fees, design standards, Certificate of Occupancy, Pima County Standard Operating Procedures, metal theft, reduction in connection fees and dozens of other issues. At the same time, today as the Common Ground Awards continue to reflect, jurisdictions regularly

work with each other and public/private partnerships are the new norm. Jurisdictions are not only still engaged with MPA but actively seek out input in advance of implementing new policies.

Twenty years later, the Tucson region is enjoying the benefit of an unprecedented spirit of collaboration.

TREND report

Lucinda Smedley is Publisher and Editor of TREND report, a monthly CRE publication that has covered the Southern Arizona CRE market since 2008. She is also Principal of Real Estate Consulting Group where she provides development strategy, project management, market feasibility services, specializing in residential, multi-family and urban development. Lucinda has served on the MPA Board of Directors since 2009.

Past, Present and Future - MPA Leadership

With a Board of Directors of 25 individuals, MPA has been led by individuals representing all facets of the real estate and land use industry mirroring the diversity of the membership. The time, energy and vision of these past presidents and chairmen of the board have directly impacted the success of the organization.

MPA's First Board of Directors

Nikki Araiza Alex Argueta Bill Arnold Garth Bacigalupi Darrell Delperdang Mark Gragg Mike Grassinger
Bruce Greenberg David Greenberg Diane Grobstein John Heim Terry Klinger Terry Klipp Tom Knox Alan Lurie
Sergio Martinez Steve Odenkirk Rich Rogers Patti Richardson Tim Terrell Frank Thomson

Board Presidents 1997 - 2019

1997	Tim Terrill	2009	Walter Hoge
1998	Tim Terrill	2010	Steve King
1999	Tim Terrill	2011	Brian Harpel
2000	Steve Odenkirk	2012	Alice Templeton
2001	Steve Odenkirk	2013	Shawn Reeder
2002	Steve Odenkirk	2014	Ed Marley
2003	Tom Knox	2015	Robin Shambach
2004	Wade Nafzger	2016	Tom Nieman
2005	Bill Carroll	2017	Kevin Hall
2006	Linda Morales	2018	Lisa Bowers
2007	Terry Klipp	2019	Cody McGuire
2008	Terry Klipp		



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Past, Present and Future - MPA Leadership

CURRENT BOARD OF DIRECTORS

Kevin Hall - Chairman of the Board
Cypress Civil Development

Lisa Bowers - Incoming Chair
Tucson Expediting & Development

Tom Nieman - Immediate Past Chair
Cushman & Wakefield | PICOR

Kelsey Bradley - Treasurer - DeBenedetti Company

Bill Carroll - EEC

Jack Clements - Clements Insurance

Cheryl Eamick - TEP

James Hardman - DESCO Southwest

Walter Hoge - Rio West

Terry Klipp - Terramar Properties

Linda Morales - The Planning Center

Shannon Murphy - Diamond Ventures

David Ramsower - Retired

Robin Shambach - BWS Architects

Jeremy Sharpe - Rancho Sahuarita Company

Lucinda Smedley - TREND Report

Alice Templeton - Barker Contracting

Kim Wolfarth - DLR Group

Marc Simon - Counsel to the Board- Snell & Wilmer

Peter Dourlein - University of Arizona

STAFF



Amber Smith
MPA – CEO



Courtney Tejada
Government Relations Director



Carrie Gilchrist
Director of Sales & Operations



Tucson Expediting & Development

Not just expedited permits. Expedited Solutions.

CONGRATULATIONS

*to the Metropolitan Pima Alliance on their 20th birthday and
the current and past nominees we have been privileged to work with and share our philosophy:*

Atlas Copco Remanufacturing Facility
Caridad Community Kitchen Expansion
City Park Mixed Use Development

Sister Jose Women's Center
Tucson Marketplace at the Bridges
Mainstreet Transitional Care Facility

Marist on Cathedral Square
World View Headquarters
AC Tucson Marriott
Tucson Community Center

CODAC
Salvation Army
Dorado Country Club
The Bridges

Fire Central
Hub at Tucson

Junction at Iron Horse
Plaza Centro and the Cadence
Herbert Residential Redevelopment

FC Tucson at Kino Sports Complex
Tucson Medical Center/Campus Improvements
Sewer Connection Fee Evaluation/Implementation
Literacy Connects

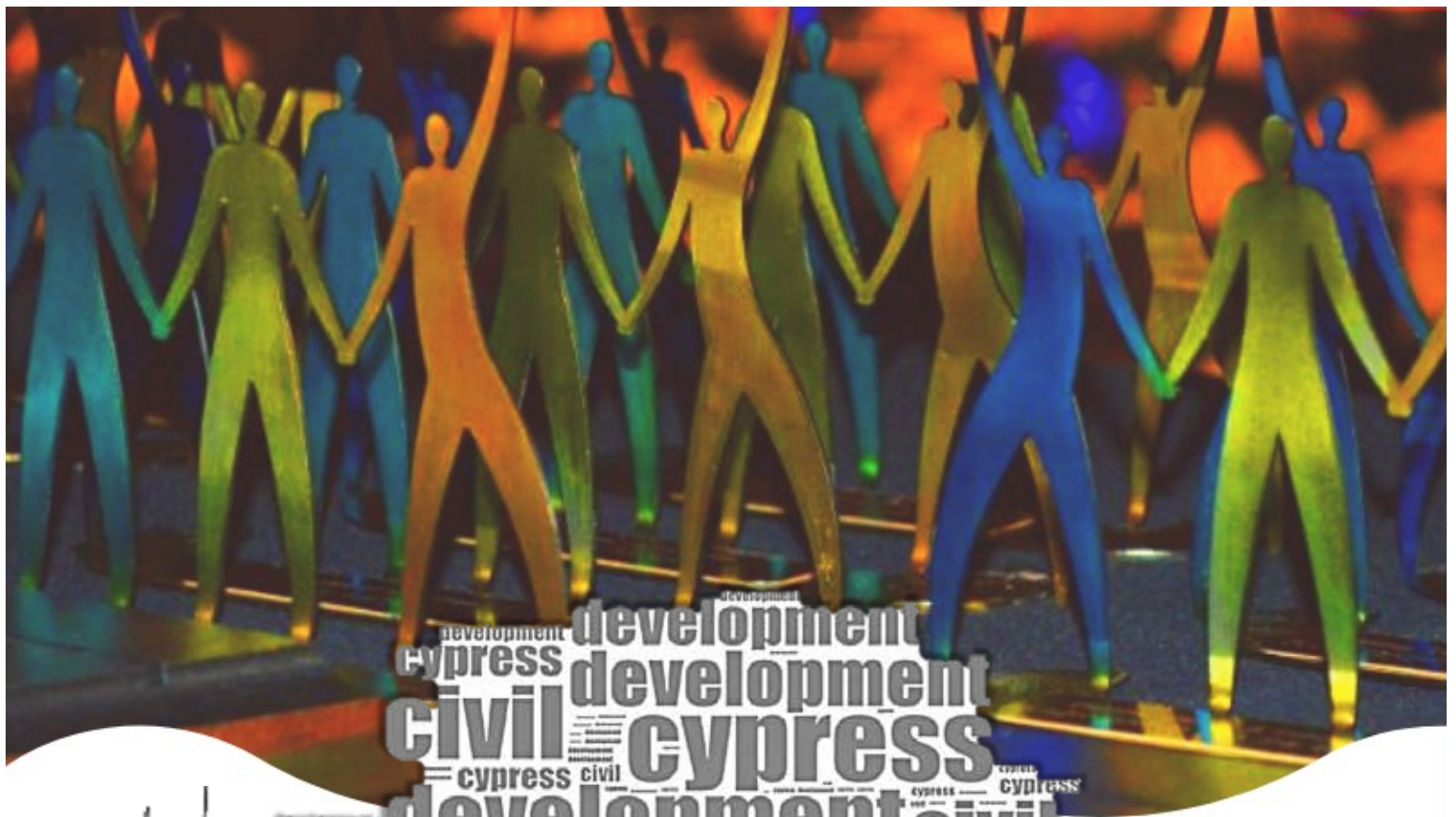
First Avenue & Grant Road – Walgreens & Sausage Deli
City of Tucson Police Crime Lab

Unisource Energy Corporation Headquarters
Sargent Aerospace and Defense Facility Expansion
New Armory Building

Depot Plaza/MLK Revitalization Project
Centro

Broadway Village
City of Tucson Planning & Development Services Development Package
Target.com/Rita Tech Park

Reid Park Zoo Conservation Learning Center
City of Tucson Development Plan Process Redesign
Triumph Builders, LLC Corporate Office
La Encantada



Blynn

Meresa Hadley

Jodi Olson

JPH

Julie

Elliott Wheat

Jeana M. Lopez

Dik Sch

Kim M. Ad

Deanna Noble

Matt Short

Hristina E. Garcia

Steven Riechling

Justin M. Rudy

Alberto Navarro

***Congratulations on 20 years
of Promoting Common Ground!!***



Past, Present and Future - MPA Leadership

EXECUTIVE DIRECTOR LEADERSHIP



KATHLEEN BUSKE

Kathleen Buske, CMCA, AMS, PCAM graduated from the University of Missouri with a degree in Communications Management. For fourteen years she has worked as the President and CEO of Platinum Management Inc., Southern Arizona's very best Homeowners Association management company. Kathleen has three beautiful children Morgan, Austin and Jordan; and a

beloved grandson, Enzo Valencia who is 4 years old. She is involved in and supports many charities including, serving as a member of the Board for Saint Augustine Catholic High School, the Ronald McDonald House Charities, Tucson Girls Chorus, St. Jude's Children's Research Hospital, and Habitat for Humanity. Kathleen's support of women excelling in business has been a lifelong commitment. She began working to help women achieve their potential by working early in her career with the Missouri Foundation for Women and as an Executive Field Director for the Dogwood Trails Girl Scout Council. Her commitment to women in business has helped many achieve great heights in their chosen professions.

MPA ACHIEVEMENTS (9/2002-12/2005)

First MPA Executive Director

Founder of Wild Ride, Common Ground, Monthly Membership Breakfast



RAMON GAANDERSE

Ramon was the President & CEO of the Greater Oro Valley Chamber of Commerce before coming to the Arizona Transportation Builders Association (ATB) as Executive Director in 2011. Prior to, Ramon was the Executive Director of the Metropolitan Pima Alliance, Chief of Staff to Council Member Kathleen Dunbar in the City of Tucson, and Staff Lobbyist for the Tucson Metropolitan Chamber of

Commerce. With over a decade of association management experience and lobbying for Federal, State and local policies, Ramon continues to build and create new relationships.

Ramon came to Tucson and graduated from the University of Arizona in 2001 with a Bachelor of Arts in Communication. In his spare time, he especially enjoys playing hockey and following and attending University of Arizona sports. Ramon has been married for five years to his wife, who works at a local hospital. They are now proud parents to 3-year old little girl.

MPA ACHIEVEMENTS (1/2006-10/2007)

First full-time Executive Director who grew the resources necessary to grow and advocate. Organization growth led to the establishment of the first, full-time Government Relations position with the hiring of Michael Guymon.



MICHAEL GUYMON

A native Tucsonan, Michael's twenty-year professional career has primarily centered on political strategy, business development and advocacy, and organizational management. Michael's previous positions include: Executive Director of Metropolitan Pima Alliance; Chief-of-Staff to Tucson City Council Member Fred Ronstadt; Vice President for Governmental Affairs for the

Tucson Metropolitan Chamber of Commerce; and political consultant to The Bridges, a 360-acre mixed-use, infill development that will include Tech Parks Arizona at the Bridges, housing, and an 111-acre commercial development. Michael is responsible for a wide range of special projects, including the Sierra Vista Technical Assistance Program, business development and executive missions. Michael holds a bachelor's degree in Political Science from the University of Arizona.

MPA ACHIEVEMENTS (10/2007-11/2010)

Built relationships with local jurisdictions and level of advocacy affecting change on major issues including City of Tucson Certificate of Occupancy and leading the City's Impact Fee Ad Hoc Committee dedicated to ensuring collected monies are spent in the areas where collected. Hired Amber Smith as Government Relations Director January 2009.



Past, Present and Future - MPA Leadership

EXECUTIVE DIRECTOR LEADERSHIP - CONTINUED



AMBER SMITH

A Texas native, Amber Smith moved to Tucson and earned both her bachelors and masters degrees from the University of Arizona. Beginning her career in government relations, Amber worked for Senator John McCain prior to being a government relations associate for Racy Associates for many years. With clients largely in the real estate and land use industry, it was a natural transition to MPA at the beginning of the Great Recession. Honored with 40 under 40, the Crew economic development award and Inside Tucson Businesses Woman of Influence, Amber's strength is bringing the right people, around the right table at the right time. Amber is President of the Southern Arizona Defense Alliance and she serves on several other boards and commissions. Amber is married to a Tucson Fire Captain, and they raise their 3 sons, goats, donkeys, dogs and chickens on their small ranch.

MPA ACHIEVEMENTS (1/2011-Present)

Expanded advocacy into economic development, grew sphere of influence and expanded staff to three full-time positions.

Congratulations 2017 MPA Common Ground Award Nominees!



Since 1987, locally owned Cadden Community Management has specialized in partnering with developers and homebuilders to set up their homeowners associations while the projects are still in the blueprint stage.

Developing built out budgets

Reviewing draft legal documents

Developing short fall budgets

Assisting in successful transitions to eventual homeowner control

Happy 20th Birthday MPA!

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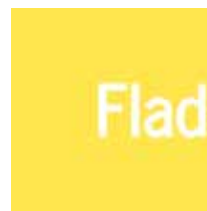
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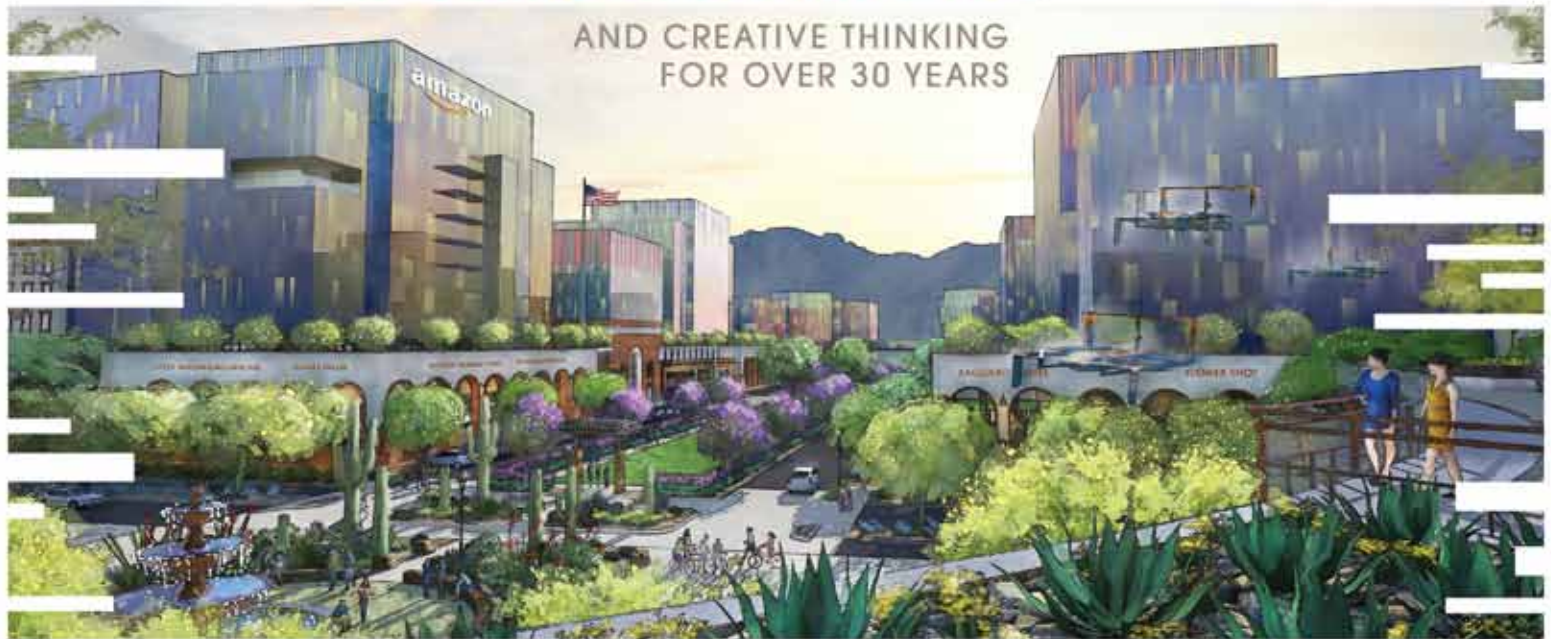
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CONGRATULATIONS TO ALL MPA COMMON GROUND AWARD FINALISTS!
WE REJOICE IN THE SUCCESSES OF OUR SOUTHERN ARIZONA COMMUNITY!



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Welcome to Common Ground



The Common Ground Awards Ceremony were first hosted in 2004 under the Executive Director leadership of Ms. Kathleen Buske. The concept of honoring and promoting the spirit of collaboration originated from a brainstorming session led by Ms. Priscilla Storm of Diamond Ventures. Knowing that a true partnership exists between the public and private sector for both

to be mutually successful, Priscilla envisioned a celebration that showcased collaborative projects overcoming obstacles through finding common ground. Thirteen years later, the celebration lives on. MPA Common Ground Committee members review dozens and dozens of nominations every year. The best rise to the top

after hundreds of hours of discussion, personal interviews, presentations and a quantifiable scoring process. Some projects have been honored multiple times like The Bridges in which the project planning, economic impact and ongoing relationship with the neighbors are each independent, exceptional collaborative efforts with their own set of obstacles. Make sure to check out the comprehensive list of all of our Common Ground Award honorees at the end of this program. We hope to continue finding common ground for the next twenty years of MPA's future. Thank you for being on this journey with us. We couldn't do it without you.

Kevin Hall, PE
MPA Board Chair
Cypress Civil Development



January marks my 9th year with MPA as a full-time staffer. Many don't realize this but my love affair with MPA began even earlier under Ramon's tenure when I consulted for the organization. I have had the distinct pleasure to work with some of our community's finest leaders. From those that have served on the Board of Directors, to the membership, to my organizational partners

to the public servants across the community, I work with the best of the best. It is easy to love what you do when you serve a cause you wholeheartedly believe in with people who share the same vision. Pushing and tugging, pulling and reaching, finding common ground is becoming the new norm. Across the county, local jurisdictions are working not only together, but they are building public/private partnerships.

MPA has a track record of 20-years of success. The evolution of the organization mirrors that of our community.

Originally formed during a combative period in our local history with warring neighbors and land development obstructionists, today we work together more often than not. Both sides of the table have evolved over time as years of trust have been built, as success stories are told and as momentum is gained.

While we have focused on the past and present of MPA this evening, the future of the organization is leveraging this spirit of collaboration and expanding its reach farther than ever before. Lack of long-term infrastructure planning and financing has plagued our community for decades. The only way to solve this crisis is by finding common ground. Join us on this journey as we do what we do best - build partnerships, educate and collaborate. It's been a pleasure serving you. Happy birthday MPA. Twenty looks good on you.

Amber Smith, CEO
Metropolitan Pima Alliance



MPA's Common Ground Awards

MPA's Common Ground Awards recognizes community leaders, projects and events with successful collaboration for the overall benefit of the community. Whether it is land development, economic development or community development, it is pertinent for all parties to find common ground and the Board-selected winners are bestowed their Common Ground Award.

Emphasis is placed on collaboration that is atypical and falls outside of the normal day-to-day processes of our respective workplaces. Nearly 50 projects were nominated and went through a multi-step process. Semi-finalists were interviewed and scored based on a set of criteria including: quality of collaboration; complexity of collaboration; uniqueness of collaboration; uniqueness of project; size of community impact. The Common Ground Awards recognizes the Top 20 projects of the year with the highest scores with ten (10) projects receiving a Common Ground Award while ten (10) others receive an Award of Merit. All information submitted within the event program was provided by each applicant.

SPECIAL WORD OF THANKS

The annual Common Ground Awards ceremony could not be a success if not for the village of people that work hard to make it happen. Volunteers, staff members, consultants...I like to think that everyone works so diligently and with such an extreme level of passion and professionalism because they too support finding common ground.

A special thanks go to:

Carrie Gilchrist - Common Ground event planner extraordinaire.

Mike Polletta - Cadden Community Management's finest. Mike annually designs the event program.

Rick Rose - The owner of Film Creations, Rick and his team are endlessly patient while being masterful at their craft.

Lucinda Smedley - Editor of The Trend Report, Lucinda spent hours interviewing and researching the history of MPA.

Steve Rosenberg - Editor of BizTucson, Steve remains a strong business advocate for MPA.

Non-Profit Donors:

Barker Contracting • Film Creations • National Bank of Arizona • Tierra Right of Way

Auction Donors:

Call 24 - A Professional Answering Service • Skyline Country Club • Catalina Pet Hospital • Perfection Plastic Surgery
Fair Wheel Bikes • Ginny Huffman/Imagine Realty • David & Molly Ramsower • Tucson Symphony Orchestra
Nova Home Loans The Clements Agency • Marshall Foundation • Bill Kelley
Arizona-Sonora Desert Museum Art Institute Department • Holly Swangstu • Fox Theatre • National Parks Association
JW Marriott Tucson Starr Pass Resort • Goodmans Interior Structures • Mayor Rothschild • Omni Tucson National Resort
Hughes Federal Credit Union • Sundt Construction • Chasse Building Team • Home Depot • Kim Wolfarth
W.E. O'Neil Construction • TEP • Terramar Properties • Sandi J. Garrick • DeBenedetti & Co., PLLC
Andy Morales Photography • Brooks Brothers • Sheraton Tucson Hotel • LA Marriott Burbank Airport Hotel
Warner Bros Studio Tour • Mama's Hawaiian BBQ

Common Ground - Committee

Randy Ferrick - Tierra Right of Way
Carrie Gilchrist - Metropolitan Pima Alliance
Leigh-Anne Harrison - Chasse Building Team
Virginia Huffman - Imagine Realty
Jeff Kiewel - Goodmans Interior Structures
Terry Klipp - Terramar Properties
Cody McGuire - National Bank of Arizona
Mona Moore - Realty Executives

David Ollanik - Sundt Construction
Mike Polletta - Cadden Community Management
David Ramsower - Retired
Amber Smith - Metropolitan Pima Alliance
Allyson Solomon - Rancho Sahuarita
Alice Templeton - Barker Contracting
Corey Thompson - Stantec

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in developing
solutions that
work.*



Collaborative Spirit



A wise man once said, "It is the long history of humankind that those who learned to collaborate and improvise most effectively have prevailed." With this thought we celebrate collaboration in its highest form, recognizing twenty projects that best illustrate how collaboration works in our community and helps us to build a better future.

Asking questions and working together (often with people or organizations you've never worked with before) can lead to great discoveries and allow for getting maximum benefit from available resources. It also creates the opportunity to build some great relationships.

However, collaboration isn't easy. It takes determination from persistent, dedicated, committed and adventurous

players. Together they deliver superior results.

By building on each other's ideas, inspirations and opinions, an amplification of the group's capacity for innovation is revealed.

I hope you are inspired by what we are celebrating. I hope you leave here with a sense of the great value that comes from choosing not to work alone but rather to seek out unlikely partners who share your goals while having the different ideas and different viewpoints that so often lead to the exceptional results we are now honoring.

Companies that learned how to collaborate are some of the best in the world. This ability will be one of the most advantageous to organizations in the future. Focusing on collaboration as we build new things will result in a better place for our families to live, our companies to thrive and our communities to realize their full potential.

Brian Barker
President, Barker Contracting

Alone we can do so little;
together we can do so much.

— **Helen Keller**

Thank you for your partnership.





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Congratulations MPA
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20th Anniversary

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Pima County DEQ
BLM
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Task Force
Residents
Neighborhoods
Businesses
Psomas
Ashton Company
Structural Concepts
Norris Design
Gordley Group

100s OF MEETINGS

Public, Task Force,
Neighborhood, Business
Agency, Team

RESULTS

New Regional Connections
New Bridge
New 4-Lane Road
Increased Access
New Multiuse Paths
Reduced Congestion
Improved Air Quality
Reduced Travel Time
Use of Closed Landfill
Honored WWII Airmen





SPIRIT OF GIVING

Historically, MPA recognizes an Award of Distinction winner that has a monumental, collaborative impact on the community. This year, the MPA Board of Directors made the decision to give back to the community and gift presents to a few special non-profits. While interviewing projects and selecting our Top 20 projects of 2017, the Common Ground Committee was overwhelmed with gratitude for the work these Common Ground Award semi-finalists were doing throughout the community. While these programs were not

selected as top Common Ground projects of the year, the work of these groups is worth sharing community wide. In honor of our birthday year, we are proud to introduce you to these exceptional, collaborative programs right here in our community. National Bank of Arizona, Barker Contracting and Film Creations each gave significant donations to these causes. We encourage you to consider giving back to these groups and donate your time or money for the success of their missions during this holiday season.

Outstanding Tucson Non-Profits

This year, MPA is celebrating its 20th birthday and the ceremony will reflect on the history of the organization, our regional, collaborative success stories and how finding common ground makes a positive impact. MPA Board President Kevin Hall remarked, "It is important to recognize how far we have come as a community and highlight the economic impact of monumental, regional collaboration that has taken place over the past 20-years."

In addition to honoring the best projects at the ceremony and as a part of the MPA's 20th birthday celebration, MPA, Barker Contracting and additional partner, National Bank, will recognize four outstanding Tucson nonprofit organizations for their exceptional work. These particular organizations have strong, public-private partnerships and represent the essence of collaboration. Each of these organizations will be gifted a donation from MPA the evening of the event.

The Homeless Coalition

The Homeless Coalition, formed by Ward 5 Council Member Richard Fimbres began in October 2015. This coalition was brought together to ask how Tucson could do better on the issue of homelessness. Council Member Fimbres thought a better path could be developed on homelessness that didn't pit programs, social service agencies, faith-based projects, and government entities against one another. Early meetings were quite contentious as homelessness is an emotionally-charged subject matter that confronts many problems our community faces, such as inadequate behavioral health care, substance abuse, and poverty. It became clear that no one group had the answer and that only by collaborating and coming up with many small solutions would we be able to make progress on the issue. Today the Tucson Homeless Coalition has helped to shift the dynamic and tone on homelessness in our community. Through collaboration, we have been able to start to change the dialog around homelessness to one that is solution oriented. This coalition is relevant because the scope of work on homelessness, as over 170 individuals

representing over 100 churches, social service agencies, business leaders, homeless advocates/ individuals, and government staff have been active in the coalition.



Tucson Arts Brigade

Tucson Arts Brigade (TAB) is a nonprofit participatory service-based community arts and education organization that specializes in offering youth, intergenerational and cross-cultural opportunities for civic and social engagement. TAB facilitates dialogue and employs arts-based solutions to complex community issues ranging from isolation, bullying, health and wellness to empowering youth and elders, beautification, sustainable design, and revitalizing neighborhoods. Bringing together schools, neighborhoods, civic agencies, businesses, and other non-profits, TAB is a national model for sustainable community development through the arts. TAB's award-winning, nationally recognized Community Arts Integration programs help students, neighborhoods and families accomplish goals with measurable results.

Tucson Change Movement

The Mission of the Tucson Change Movement is to raise awareness and support innovative solutions to end homelessness in the city of Tucson. Objectives of the Mission



Fiercely independent,

so there is never any agenda but yours.

Our ability to think for ourselves, move by ourselves, and follow our own instincts gives us a sizable advantage when scouring the market and pursuing the right opportunities. Especially when our “instincts” have been honed through 35+ years of experience in all forms of real estate transactions.

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Our thinking is intelligent. Innovative. Focused. We see what others don't. We find what others won't.

We don't do things the way others do. And we'll never apologize for that.

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Outstanding Tucson Non-Profits - continued



are accomplished by mobilizing a network of compassionate merchants, citizens and patrons to fundraise and provide funding for program and initiatives that have a measurable impact on homelessness and related issues in Tucson. Tucson Change Movement is a merchant driven initiative that facilitates donation of time, resources and expertise for the greater good of the community.

Tucson Homeless Work Program

The purpose of the Tucson Homeless Work Program (THWP)

is to give people experiencing homelessness a pathway out of homelessness through work, community collaboration and navigation of existing housing, health care and employment services. The day-labor work program, which began late last year, hires homeless men and women to do landscaping and light cleanup work in Tucson neighborhoods. They are paid an hourly wage and receive meals as well as talk with a social worker. THWP is not a government program. It is a true collaboration of various groups and organizations involved in the day-to-day operation, including: Old Pueblo Community Services, Assurance Health and Wellness Center, Caridad Community Kitchen, Catholic Community Services, Cenpatico Integrated Care, El Rio Community Health Center, Primavera, Salvation Army, and St. Andrews Presbyterian Church. The Tucson Homeless Work Program was born out of community conversations on homelessness led by Councilmember Richard Fimbres of Ward 5. Modeled after a similar program in Albuquerque, startup funding was provided by Pima County and the City of Tucson and matched by HSL Properties. Additional funding has since been provided by Cox Communications, Southwest Gas, Tucson Medical Center and Walmart.



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MPA Top 20 Projects

A Brighter TUS (Tucson International Airport Terminal Expansion)

Tucson International Airport serves an average of 3.6 million passengers every year. The modernization of the security checkpoints and infrastructure systems in Terminals A and B required extensive collaboration among the many stakeholders, contractors, subcontractors and vendors to ensure that passenger access and security were not compromised while the work was being done. Causing a delay at an active airport can have ripple effects across the country and the team's collaboration with every airline had to be flexible and continuous. The airport is a 24/7 operation and relocating the checkpoints, building new concessions and replacing vital backbone infrastructure while not impacting the operations of the airport was a challenge the team completed through cooperation and collaboration with all stakeholders.



Collaborators: Tucson Airport Authority · Hill International · DWL Architects & Planners, Inc. · Monrad Engineering · Holben Martin White · Adams and Associates · Sundt Construction

AZ PURE Water Brew Challenge



Water professionals everywhere see purified recycled water as an important part of solving future water shortages, but public perception remains a major hurdle to overcome. The goal of the Challenge is to help people understand and trust the technologies used to create purified, recycled water as a renewable source for future drinking water when necessary. The Challenge is a collaborative project designed to help people get over that hurdle and move past any misconceptions they may have. Local breweries have been willing to use the recycled water to create beer and the demonstration created hands-on opportunity where people can see and touch the technologies used to treat water and taste the final product for themselves. The team collaborated with numerous cities and craft brewers throughout the state reaching thousands of people and helping ADEQ to establish a pathway for potable reuse.

Collaborators: Pima County RWRD · Tucson Water · University of Arizona · Marana Water · Carollo Engineers · CH2M · Water Now Alliance

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Atlas Copco, located in Tucson with sales and service facilities for over ten years, hired Cotlow Company to move their Garland, Texas plant to Tucson, re-developing their service and sales location here while not interrupting operations. As one of four re-manufacturing plants in the world, the collaboration had to be effective to retain this international company giant. The project took an existing 20,000 square foot facility and converted it from warehousing into re-manufacturing plant. Two expansion phases will add another 20,800 square feet over the next several months. The complex design, engineering and construction of the facility was completed on time due to the high level of collaboration in spite of extremely demanding timeframes, complicated water and electrical systems and unparalleled logistical obstacles.



Collaborators: Cotlow Company · Seaver Franks Architects · Barker Contracting · Cypress Civil Development · Sun Corridor · Steadfast Structures · City of Tucson Real Estate Department · City of Tucson Development Services · Pima County Wastewater · TEP · KONE Cranes · Arrow Land Surveying · Terracon Construction Testing

“Coming together is a beginning; Keeping together is progress; Working together is success.”

-Henry Ford

This evening we recognize those who have chosen to accomplish large, seemingly impossible goals by working together to find **Common Ground**.



So our congratulations to the **Common Ground** winners, the nominees, and all of those who have chosen to make Tucson a better community by working together.



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MPA Top 20 Projects

Barrio Hollywood Community Outreach and Design

Barrio Hollywood was a planning (community outreach) and design project for the Pima County Community Land Trust. The Trust approached The Planning Center to help re-imagine their site planning efforts in response to neighborhood opposition for a residential project in the historic neighborhood of Barrio Hollywood. Barrio Hollywood is one of Tucson's oldest neighborhoods with a unique cultural character that residents strive passionately to preserve. Because of Downtown's redevelopment and growth, this neighborhood has recently seen the beginnings of gentrification which has left the neighborhood's leadership and established families apprehensive about any redevelopment in the area. The Planning Center was able to develop a site plan that created a pocket of bungalow style homes, characteristic of the neighborhood while adjusting for neighborhood requests. Based on the overwhelming acceptance and approval from the Barrio Hollywood representatives, the reimagined site plan has provided the Trust with a model for future development opportunities that emphasizes the importance of stewardship and neighborhood stabilization through thoughtful design.



Collaborators: Pima County Community Land Trust · Barrio Hollywood Neighborhood Association
· The Planning Center

Caridad Community Kitchen Expansion



The Community Food Bank of Southern Arizona's Caridad Community Kitchen began with the desire to feed the hungry and eventually emerged into the ability to make real changes in people's lives. Providing more than a free meal to those in need, Caridad (with the support of the community) offers a culinary training program and full catering service that help thousands of people a year. With the growth of these programs, it is clear to see why they had outgrown their original building. Steps were taken and funds were raised to expand the kitchen another 5,000 square feet. Barker Contracting and SBBL Architecture were selected as the design team to create a functional space that would tie into the original building, seamlessly. Collaboration by all parties involved made this desire a reality. Throughout construction, Caridad

and the Community Food Bank continued to serve meals to those in need. With this expansion Caridad will be able to produce 360,000 MORE meals per year to disburse to homebound seniors and senior centers. We applaud those that make it a priority to help others, as they are the advocates for the future of our community.

Collaborators: Arrow Striping · Barker Contracting, Inc. · Blanco Concrete · Broderick Engineering, LLC · Caridad's Community MealSite Partners · Catholic Community Services · Community Food Bank of Southern Arizona · Dunbar Spring Neighborhood Association · Engineered Design Group · Glass Unlimited · Hiller & Sons Painting L.L.C. · Holy Family Church · Jannings Acoustical Design, LLC · Jim Allen Drywall · JPB Electric · KC Mechanical Engineering, LLC · Lutheran Family Services · Magnum Paving Incorporated · Pima Council on Aging · Record Energy Concepts · SBBL Architecture + Planning · Stantec Consulting Services · The Groundskeeper · Tucson Expediting & Development · We Fab

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MPA Top 20 Projects

City Park Mixed Use Development

City Park is 5-story mixed use commercial development located in the heart of downtown Tucson that is currently under construction. Enormous amounts of collaboration brought this project to fruition including the different public and private sector financial partners, the recruitment of Hexagon Mining and the community outreach to develop the “eatertainment” concept. The project will feature a multi-floor, indoor/outdoor, 31,000 square foot food and entertainment hall with 26,000 square feet of office space. Featuring 12 to 15 restaurants and retailers, keeping with its name, there will be large common area park and outdoor amenities. The overall economic impact for Tucson is \$250 million dollars.



Collaborators: Bourn Companies · Rio Nuevo · Sun Corridor · City of Tucson · Grandpoint Bank · Pima County · Bank of Tucson · Secrest Architecture · SBBL Architecture + Planning · Planning and Development Services · Canyon Building & Design

Global Advantage



Global Advantage is a pro-active, targeted business attraction program that was retooled and launched 3 years ago by a team led by Tech Parks Arizona. Global Advantage attracts high-growth technology companies into the Arizona-Sonora Region with the goal of building wealth through job creation and economic impact. Tech Parks Arizona is assisted in its efforts by the Global Advantage Partners, LLC, a consortium of companies offering unique business development services. Global Advantage has already recruited its first cohort of companies which include: Chakratec Ltd., Cleveland Electric Labs, Ellitise LLC, Power Panel, and ProAutomation. The Global Advantage program benefits the Arizona- Sonora Region by attracting new, high-tech companies resulting in additional high paying jobs, research connections with the University, and a more diversified economy.

Collaborators: Tech Parks Arizona · PICOR | Cushman Wakefield · CAID · Involta · Farhang Medcoff · GBA Consulting · The Offshore Group · Intugo · TEP · ProAutomation · Power Panel · Chakratec · ProAutomation · Power Panel · Fiber Strike by Cleveland Electric · Power Panel · Elitise/ Indura Power · Arizona Center for Innovation · Arizona-Mexico Commission · Government of Sonora, Mexico · Government of Israel · Arizona Commerce Authority · Commercial Section, Embassy of the United States of America, Israel · U.S. Commercial Services, Arizona



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Sabino Canyon Road: Tangua Verde Road to Kolb Road

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Greyhound Terminal Relocation

After nearly a decade being housed in a double wide trailer off I-10 and Broadway, Rio Nuevo was able to collaborate with a diverse group of individuals to find a new home for the Tucson Greyhound Bus Terminal, and clear the way for the development of an 8.2 acre vacant piece of land in the heart of downtown that was formerly known as the Arena Site. The move of Greyhound in 2007 from the former Congress/Broadway site to make way for the Cadence student housing development was intended to be temporary, but several factors lead to the project being in limbo and some confusion over who's responsibility it was to build the replacement terminal. Disagreements between the City and Greyhound appeared to be heading to court, potentially causing further delaying to any progress on the Arena Site, until Rio Nuevo stepped up to renegotiate the agreements between all parties and move forward with a definitive time line for the terminal relocation. After an extensive search, the site at Broadway and Euclid was seen by Greyhound as the ideal location. An extensive education process was undertaken to address concerns from the adjacent neighborhood in regard to increased traffic congestion, additional foot traffic and site access. The schedule was compressed and built in 11 months due to variety of factors and collaboration including the City of Tucson and Pima County partnering on the permitting review. In the end, Greyhound received a state of the art facility that reflects their improved brand image and creates a new vibrant gateway into Tucson for bus travelers.



Collaborators: Swaim Associates LTD · Rio Nuevo · Mayor Rothschild City of Tucson · Michael Ortega City of Tucson · Ward 5 Councilman Richard Fimbres · City of Tucson-PDSD · Pima County · Greyhound Lines Inc · Arc Studios · Grenier Engineering · KC Mechanical Engineering, LLC · Dennis Coon Engineered Design Group · Kroll Contractors

Mission Garden



The Mission Garden is a living agricultural heritage museum interpreting 4,100 years of local agricultural history, celebrating the region's wealth of cultural diversity through its agricultural, ethno-botanical and culinary traditions. The effort started in the 1980's when, to honor Tucson's birthplace, a group of people envisioned Mission Garden as a component of Tucson Origins Heritage Park. By 1999, the group's ideas had evolved into a centerpiece of the just passed Proposition 400 which formed the Rio Nuevo taxing district. Between 2000 and 2008, the City of Tucson administered the Rio Nuevo funds. During that time, work was done including mitigating damage from an old landfill on the Mission Garden site and archaeological excavations. Later, the

State legislature created the new Rio Nuevo Multipurpose Facilities District, but there were no funds left to develop Mission Garden. Undaunted, in 2010 Tucson citizens formed the non-profit Friends of Tucson's Birthplace. In 2011 the Friends successfully entered into an agreement with Pima County and City of Tucson to develop and operate Mission Garden. Today, Mission Garden is a significant local and regional amenity and a major player in Tucson's economic development.

Collaborators: Regina Romero, City of Tucson-Councilperson-Ward 1 · Laura Dent, City of Tucson, Ward 1 Office · Richard Elias, Pima County Board of Supervisors-District 5 · Keith Bagwell, Pima County Board of Supervisors-District 5 · Fletcher McCusker, Rio Nuevo Multipurpose Facilities District · Linda Mayro, Pima County-Office of Sustainability and Historic Preservation · Jonathan Mabry, City of Tucson-Historic Preservation Officer/UA City of Gastronomy · Roger Pfeuffer, Friends of Tucson's Birthplace-Mission Garden · Dena Cowan, Friends of Tucson's Birthplace-Mission Garden



Sister Jose Women's Center

Tofel Construction
congratulates the **Sister
Jose Women's Center** for the
completion of their new facility
for homeless women. We also
thank them for letting us be
a part of this effort, to come
together as a community to
help those who are in need.
We fully support their
organization's mission and
thank them for all of the hard
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they bring to Tucson.



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MPA Top 20 Projects

Northwest Recharge, Recovery, and Delivery System (NWRRDS)

The Northwest Recharge, Recovery and Delivery System is made possible through an intergovernmental agreement between Metro Water, the Town of Marana and the Town of Oro Valley. The system allows these entities to recover their Central Arizona Project water that has been stored in Avra Valley, and transport the water to their respective service areas when they need it. NWRRDS improves the quality of life and economic vitality for existing and future customers by enhancing the ability of these three major northwest water providers, who collectively serve a population of approximately

113,000 in some of the fastest growing areas in the Tucson region, to cost-effectively access their renewable water supplies. Water resource needs is our shared problem—NWRRDS is our shared solution.



Collaborators: Joseph Olsen, Metro Water District · John Kmiec, Marana Water · Peter Abraham, Oro Valley Water Utility · David Crockett, Flowing Wells Irrigation District · Cynthia Campbell, City of Phoenix · Laura Grignano, Central Arizona Water Conservation District

Project Prosperity



The Tucson Metro Chamber Project Prosperity Task Force was developed when the Chamber brought together a group of area business leaders to promote a higher level of understanding and cooperation between business and City of Tucson departments. The task force identified seven opportunities for improvement. It then reached out to City officials to work together on a defined set of improvements. Since reaching initial agreement to work together, City officials and Project Prosperity Task Force members have met regularly to achieve positive results with a new sense of cooperation.

The seven Project Prosperity objectives included:

- Charter Change
- Infill Districts and Incentives
- Business Licenses
- Permitting and Inspection Process
- Sign Code
- Opportunity Quantification
- Business Workshop

Collaborators: Mike Addis, Addisigns · Bill Assenmacher, CAID Industries · Randy Rogers, Tucson Association of Realtors · Jude Cook, Cook Signs · Joe Davey, Tucson Federal Credit Union · David Godlewski, Southern AZ Homebuilders · Trea Johnson, Tuff Shed · Robert Medler, Tucson Metro Chamber · Michael Ortega, City of Tucson · Barbi Reuter, Cushman & Wakefield | PICOR · Jonathan Rothschild, City of Tucson · Amber Smith, Metropolitan Pima Alliance · Richard Studwell, Durazo Construction · Mike Varney, Tucson Metro Chamber · Tom Warne, JL Investments

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MPA Top 20 Projects

Proposition 101—Invest in Tucson 2017

The Invest in Tucson 2017 coalition was formed to support the Proposition 101 ballot initiative to authorize a sales tax to pay for much needed Tucson road repairs and vehicles and equipment for Tucson's Fire and Police Departments. The coalition included voices from Tucson's elected officials, firefighters, policemen, organizations and citizens. To gain voter support, the coalition overcame distrust of government, a resistance to raising taxes and negative voices on social media spreading disinformation. The coalition successfully used traditional and innovative methods of communication to anticipate opposition and garner support. A significant grassroots social media strategy utilized Facebook, Instagram and a blog to provide transparency and to create a space for open discussion. Proposition 101 was passed with 41,260 "Yes" votes against 25,413 "No" votes, an overwhelming victory. The success of Proposition 101 will lead to precisely what was promised: Better roads and a safer city for residents and visitors.



Collaborators: Jonathan Rothschild City of Tucson, Mayor · Michael Ortega City of Tucson, City Manager · Regina Romero City of Tucson, Council Member-Ward 1 · Paul Cunningham City of Tucson, Council Member-Ward 2 · Karin Uhlich City of Tucson, Council Member-Ward 3 · Matt Kopec City of Tucson, Council Aid-Ward 3 · Shirley Scott City of Tucson, Council Member-Ward 4 · Richard Fimbres City of Tucson, Council Member-Ward 5 · Steve Kozachik City of Tucson, Council Member-Ward 6 · Sharon Bronson County Supervisor, District 3 · Tucson Fire Fighters Association · Tucson Police Officers Association · Gordley Group · Radar Strategies · Marguerite Happe, Consultant · Arizona Daily Star · Arizona Transportation Builders · Metropolitan Pima Alliance · Pima County Democratic Party · Tucson Association of Realtors · Tucson Medical Center · Tucson Metro Chamber of Commerce · Tucson Weekly · Visit Tucson · Community Leader, Tom Warne · Feast Restaurant · Tucson Medical Center · Barker Contracting

Ruthrauff Basin Management Plan



The Ruthrauff Basin Management Plan required cooperation between Pima County, the City of Tucson, the Flowing Wells Neighborhood Association and Community Coalition and numerous businesses and residents to address longstanding community concerns and the desire for revitalization. Flood waters generated in one jurisdiction impacts the other which makes a collaborative strategy of utmost importance. The cooperating partners found common ground evaluating and mapping flood risk, developing preferred multi-benefit drainage alternatives, reinforcing maintenance protocols, and identifying bottlenecks to revitalization. The consultant team's floodplain remapping, led by Stantec, could remove approximately \$40 million in property from the City's FEMA floodplain. Arizona

Department of Transportation used this more precise flood model to evaluate drainage for the I-10/Ruthrauff Road Transportation Interchange, which is expected to reduce construction costs by millions of dollars.

Collaborators: Arizona Department of Transportation · Board Chair, Sharon Bronson Pima County Board of Supervisors-District 3 · City of Tucson · City of Tucson Department of Transportation · Councilwoman Karin Uhlich, City of Tucson-Ward 3 · Flowing Wells Irrigation District · Flowing Wells Neighborhood and Community Coalition · Gordley Group · JE Fuller Hydrology and Geomorphology · Parsons-Brinkerhoff · Pima County · Pima County Regional Flood Control District · Stantec · Supervisor Ally Miller, Pima County Board of Supervisors-District 1



A Brighter TUS (Tucson International Airport - Terminal Optimization Program)

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Champions of an integrated teaming approach, DWL Architects, together with Sundt, helped Tucson Airport Authority create 'A Brighter TUS.'



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ROC076561-C-39, ROC078088-C-4, 67653-B, 78799-C-37

MPA Top 20 Projects

Sabino Canyon Road: Tanque Verde Road to Kolb Road/Airmen Memorial Bridge

The project created a new four-lane roadway and bridge extending Sabino Canyon Road from Tanque Verde Road to Kolb Road. There were several unique challenges including crossing and disturbing a closed landfill. The project addressed regional mobility improvements in an area with a decades-long history of conflict regarding the project. There were significant concerns over an anticipated increase in noise, loss of privacy, degradation of quality of life, devalued property, and safety for park and neighborhood pedestrians. To ease concerns, the project team embraced a high level of personal communications and public empowerment where citizens could influence decisions regarding configurations for neighborhood access, landscaping, noise walls, and public art.



Collaborators: Bureau of Land Management · City of Tucson Bicycle & Pedestrian Program · City of Tucson Department of Transportation · City of Tucson Transit Services (Sun Tran) · Colonia Verde HOA · Councilman Paul Cunningham, Ward 2 · Davis-Monthan Air Force Base · Eclectic Café · Gordley Design Group · HDR · Indian Ridge Estates · Kolb Road Task Force · Mayfield Florist · Metal Detector team · Metropolitan Pima Alliance · Niece of Airman · Norris Design · PAG/RTA · Pantano II HOA · Pet Resort · Pima County Parks and Recreation · Pima County Regional Flood Control District · Pima County Solid Waste Division · Psomas · SCS Engineers · Structural Concepts · Terracon · The Ashton Company, Inc. · Tucson Fire Department · Tucson Pima Arts Council · Udall Neighborhood Association · Udall Park & Recreation Center · Weitzman Studios, Inc.

Sister Jose Women's Center



The Sister Jose Women's Center reaches and serves many of Tucson's unaccompanied female homeless population ages 18 to 82, a majority of whom are physically, emotionally, or mentally ill. In 2016, 788 individual women came for more than 14,000 visits. The demand for services far exceed the 750 square foot house. The kitchen was not a commercial kitchen and the organization was not allowed to prepare cooked meals at the site. The volunteers would prepare cold cereal and sandwiches, coffee, juice, and the occasional hot meal prepared by various volunteer groups within the city. For two years, SJWC worked with realtors and donors to find a place that would support

the number of women seeking help. Conversion of the selected building to a women's center required significant improvements with few resources. The response received was nothing short of miraculous. Almost without exception, the contracting community agreed to help. At the end of the project, over 50 companies contributed to the project, yielding almost \$400,000 in donations of labor, material, or both. These donations were made with no expectation of any return benefit other than the satisfaction that they were part of a vision to truly benefit the Tucson community.

Collaborators: A-1 Striping Inc. · Accura Systems of Tucson · Ace Asphalt of Arizona, Inc · Achilles Air Conditioning Systems · Allan Fire Protection Systems · Arizona Commercial Lighting & Supply · Babby-Henkel Building Specialties, Inc. · Bedrusian Tile · Behr Paint/Kilz Primers · Cal Portland · Catclaw Contractors · Cobre Building Systems, Inc. · Custom Sawcuts · Cutting Edge Fabrication · Cypress Civil Development · Davis Kitchens · Desert Trucking · DeBaca Hauling, LLC · Dunn Edwards Paint · Emser Tile · Escalante Concrete Construction · Excel Mechanical Inc · Foundation Building Materials · Gamble Electric · Gardiner Durkel · Granite Construction · I Dig Clean Up · JFN Mechanical Contractors, Inc. · KC Air Conditioning · M&B Mechanical · Millwork by Design · Miura Contracting · Navarette Fire Protection, LLC · Net Electric Company, Inc. · Postcraft Company · RCD Demolition LLC · Ron Dehn · Santa Theresa Tile Works · Starr Pass Pipeline · Steadfast Structures · Sunstate Equipment Co. · Systems Commissioning, Inc. · Taylor's Demolition & Recycling · Tellez Masonry · Territorial Design & Display · The Cooler Guy · Treehouse Design Group · Tripp Drywall · Tofel Construction · Tru Team/Gale Insulation · Tucson Expediting & Development · Universal Wallboard Corporation · West Coast Roofing · W.G. Valenzuela Drywall · WASH Multifamily Laundry Systems · WaterTec · Window Depot · PH Consultants · H.J. Krzysik Architect · Engineered Design Group · Cypress Engineering · Schneider & Assoc. · City of Tucson Development Services · City of Tucson Ward 6 Councilman Kozachik · City of Tucson Ward 5 Councilman Fimbres · Pima County District 5 Supervisor Elias · Pima County Wastewater



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Sunset Road: Silverbell Road To Interstate 10

In 1983, flooding along the Santa Cruz River washed away the Sunset Road Bridge. In 2013, the Pima County Department of Transportation began the process of replacing Sunset Road Bridge. In 2015, Early Agricultural Period fields dating to 500 B.C. or earlier, were discovered. Footprints of an adult, child and canine imprinted on the fields make these fields unique. The well preserved geomorphic context allowed archaeologists to reconstruct a moment on one spring day when farmers diverted water from one field cell into another. This amazing discovery led to a major collaborative effort to study, document, understand and preserve the footprints to every extent possible. Over 4,000 members of the public visited the site and news of the discoveries circulated internationally. Ultimately, the reconnection of Sunset Road to the I-10 interchange could not have happened if it weren't for the strong collaboration throughout the entire process from funding, to design to mitigation. The historic connection of Sunset Road and I-10 was permitted and allowed to proceed without any major delays.



Collaborators: Arizona Department of Transportation · AECOM (Consulting Engineers) · Archaeology SW · Artist · Borderland Construction · Cal Portland · Century Link · E2 Innovations · EcoPlan (Environmental Consultant) · Federal Highway Administration (FHWA) · Geomorphological Subconsultant · Golder & Assoc. · Innovative Excavating · Leeway Arts · Pima County Department of Environmental Quality (Retired) · Pima County Department of Transportation · Pima County Natural Resources Parks and Recreation · Pima County Office of Sustainability and Conservation - Cultural Resources and Historic Preservation Division · Pima County Regional Flood Control District · Pima County Real Property Services · Pima County Office of Sustainability and Conservation - Cultural Resources and Historic Preservation Division · SCE (Consulting Engineers) · Structural Grace, Inc. (Lead consultant / bridge designer) · SWCA (Environmental Consultants) · Tucson Electric Power (TEP) · University of Arizona Civil Engineering and Engineering Mechanics Department · US Corps of Engineers · Western Area Power Administration (WAPA) · Wheat Design Group

Townsend School Redevelopment



Due to low enrollment and the need to cut costs, Tucson Unified School District (TUSD) closed Townsend K-8. At the same time, Pima Medical Institute (PMI) was in search of a new location in which they could combine their multiple campuses into a single consolidated campus. TUSD offered to sell Townsend in 2015, and Pima Medical was the successful bidder however the site was far larger than Pima Medical Institute needed, essentially leaving the former playground and ball-field area available for other development. A joint venture was created amongst several partners to develop the balance of the site with a mix of medical office, small retail and food service uses. Requiring a plan amendment and rezoning, the neighbors were initially optimistic about the proposed use but were also skeptical and concerned about the change of use. The sadness of losing a neighborhood school and the anxiety over a change of use was apparent in early meetings. Traffic, noise, views and the loss of the athletic fields which were heavily used by soccer clubs were all major concerns. The development partners worked with the neighbors who ultimately supported the project. The redevelopment will provide support for future students with shopping, dining and internship opportunities next door to the school.

Collaborators: Craig Masters, Summit Development LLC · Richard "Dick" Leubke, Pima Medical Institute · Jim Marian, Chapman Lindsey · Walter Hoge, Rio West Development & Construction, Inc. · Linda Morales, Lexy Wellott, Brian Underwood, The Planning Center · Fort Lowell Soccer Club · Seaver Franks Architects

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Trinity Mixed Use Project

In 2011 the Trinity Presbyterian Church decided to redevelop its extra land to provide long-term financial stability to the church. Situated along 4th Avenue and the Modern Streetcar route, the Trinity site is the optimal location for a responsibly dense, sustainable mixed-use development that will enhance the neighborhood, celebrate the church's historical architectural significance and provide an ongoing income stream for the church. The Church was initially approached by student housing developers, but they wanted something better for the neighborhood. R+R Develop teamed with Bourn Companies and were awarded the project in 2011. In order to build two new buildings—a 55- unit apartment building with 7,800 sqft of ground floor retail and an 18,000-sqft office building with 3,000 sqft of ground floor retail—a 50' building height was needed, but the allowable height was 36'. As height variances are not allowed in an HPZ, the project required Historic Preservation Zone (HPZ) Boundary Amendment and concurrent PAD(H) Rezoning, which had never been done before. In addition, a historic duplex located on the site must be relocated to an alternate location on the site. Six years of planning and collaboration with the City of Tucson and WUNA resulted in obtaining the necessary rezoning to move the project forward.



Collaborators: City of Tucson Planning and Development Services · City of Tucson City Manager's office · City of Tucson Mayor and Council · City of Tucson Zoning Examiner · Trinity Presbyterian Church · West University Neighborhood Association (WUNA) · West University Historic Zoning Advisory Board (WUHZAB) · Tucson Pima County Historic Commission Plans Review Subcommittee (TPCHC PRS) · State Historic Preservation Office · Infill Incentive District DRC · Fourth Avenue Merchant's Association · R+R Develop · Bourn Companies · Rob Paulus Architects · Cypress Civil · ARC Studios

Tucson Marketplace at the Bridges



More than 1,200 jobs alone have been created at the Bridges due to the continued collaboration of Ward 5 Councilmember Richard Fimbres, the surrounding four neighborhood associations and the developer. In a unique relationship, the neighborhood and Ward office communicate actively with the Retail West and Projects International in identifying the retail and job needs of the local neighbors. The adjacent low income neighborhood had no local grocery store, pharmacy or nearby job opportunities. Through the collaborative relationship, the group worked to bring in and support new retailers, restaurants and services including two big box stores historically protested within Tucson City limits. In an unusual situation, the four neighborhoods continue to engage with the developer, serve on the Design Review Committee and meet with City staff regarding the ongoing development at the Bridges.

Collaborators: Councilman Richard Fimbres, Ward 5-City of Tucson · Retail West · Western Hills II Neighborhood

Association · Pueblo Gardens Neighborhood Association · South Park Neighborhood Association

MPA Top 20 Projects

UNESCO City of Gastronomy

In July 2015, the City of Tucson partnered with the University of Arizona Southwest Center and College of Social and Behavioral Sciences, Edible Baja Arizona magazine, and other community partners in seeking recognition of our region's rich agricultural heritage, thriving food traditions, and culinary distinctiveness through a "City of Gastronomy" designation by the United Nations Educational, Scientific and Cultural Organization (UNESCO). In December 2015, Tucson was awarded the designation of a World City of Gastronomy by UNESCO, becoming the first city in the United States to receive such a designation. The designation adds Tucson to UNESCO's Creative Cities Network, created in 2004 to promote cooperation among cities that have identified creativity as a strategic factor for sustainable urban development. Tucson joins 46 other cities added to the Creative Cities Network today. The 116 cities in this network are intended to work together toward a common objective: placing creativity and cultural industries at the heart of their development plans at the local level and cooperating actively at the international level.



Collaborators: Tucson Electric Power · Edible Baja Arizona/Native Seeds SEARCH · Town of Marana Tourism and Marketing · Santa Cruz Valley Heritage Alliance · BK and El Berraco Restaurants · Visit Tucson · Community Food Bank of Southern Arizona · Pima College Culinary Arts Program/Slow Food Southern AZ · UA College of Social and Behavioral Sciences · City of Tucson · Santa Cruz Valley Heritage Alliance · City of Tucson Commission on Food Security, Heritage and Economy · San Xavier Co-op Farm · Southern Arizona Attractions Alliance · UA Center for Regional Food Studies · Hamilton's Distillers · Local First Southern Arizona · Cheri's Desert Harvest · Pima County Office of Attractions and Tourism · Tucson City of Gastronomy · Downtown Kitchen/Carriage House/Native Seeds SEARCH

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History of Common Ground Honorees

2012 Engineering Standards for Design & Construction of Public Sanitary Sewers
4th of July Celebrations-Marana and Tucson Business Community
A Brighter TUS (Tucson International Airport Terminal Expansion)
A Salute to Davis-Monthan Air Force Base
AACM Tucson Outreach Committee
AC Tucson Marriot
Activate Tucson
Aerospace Parkway
Ajo Skate Park
American Institute of Architects, Southern Arizona Chapter:
 Sustainable Design Assessment
Ann Kathryn Schmidt Kickin' It Clubhouse
Anza Trail School and Park
Arete Building, Village Offices
Arizona Builders Alliance Learning Lab at Catalina High School
Arizona Financial Face-Off (AFF)
Arizona Pure Water Brew Challenge
Arizona Youth Partnership; Teen Summer Dance Series and Safe
 and Sober Graduation Night
Armory Park Del Sol
Banner University Medical Center: Transforming a Campus
Barrio Hollywood Community Outreach and Design
Basis Charter School/Steam Pump Village
Ben's Bells Downtown Studio & Tucsonans Commit to Kindness Mural
BIO5 Institute
BIO5 Oro Valley Drug Development Insitute
Brandi Fenton Memorial Park
Bring Back the Splash
Broadway Village
Building our workforce through ESTEAM – Engineering, Science, Technology,
 Entrepreneurship, Arts and Math
Burrowing Owls Get New Digs
Camino de Oeste and Tetakusim HAWK Flasher
Canoa Preserve Park
Caridad Community Kitchen Expansion
Casa de los Ninos Planned Area Development
Casa Presidio
Casino del Sol AVA Amphitheater
Caterpillar
Certificate of Occupancy/Parking Reduction Ordinance
Chantalli Estates
City of Tucson Blue Moon Community Garden
City of Tucson Development Plan Process Redesign
City of Tucson Food Scraps Collection & Composting Program
City of Tucson Housing Trust Fund
City of Tucson Infill Incentive District
City of Tucson Parking Regulations
City of Tucson Planning & Development Services Development Package
City of Tucson Police Crime Lab
City of Tucson Public Safety Impact Fee
City Park Mixed Use Development
Civano North Ridge
Clearwater and Common Ground: Storage, Recovery, and Partnership in
 Southern AZ and Statewide
Coalition for FEMA Floodplain Remapping
CODAC
Colossal Cave Road, Acacia Elementary to Old Vail Middle School
Community Partners Initiative
Connecting Tucson: Special Needs Resources & Transition Fair
Continental Reserve
Convento Neighborhood
Corazon del Pueblo
Corazon del Pueblo
Corona de Tucson WW Treatment Plant Expansion Plan
Crafting Tomorrow's Built Environment
Curley School

Cushing Street/Luis G. Gutierrez Bridge
Cyclovia
Davidson Elementary School
Davidson Elementary School
Depot Plaza/MLK Revitalization Project
Desert Diamond Casino
Direct Care Training Center
Dispose-A-Med Program
Dorado Country Club
Downtown Infrastructure Study
Downtown Intermodal Center
Downtown Links, Phase 1
Downtown Tucson Partnership
Downtown Tucson Partnership/Toole Avenue Streetscape
Downtown/Gateway Redevelopment Area
Edith Ball Aquatic Center
El Corredor
El Rio Community Health Center-Congress Street Redevelopment
El Tour de Tucson
Epiroc – part of the Atlas Copco Group
Extreme Makeover
FC Tucson at Kino Sports Complex
Feliz Paseos Park
Feria de la Lectura
Festival of Books
Fire Central
Fire Central - Battalion Fire Station No. One
First Avenue & Grant Road - Walgreens & Sausage Deli
First Fridays
Fort Lowell Historic Officers' Quarters Trade
Forth Avenue Underpass
Fourth Avenue Underpass
Fox Theater
Garden-to-Cafeteria
Ghost Ranch Lodge
Glen Court
Global Advantage
Global Advantage
GOVArts Council
Grade Checker Training Program
Green Building Gets Its Roots
Greyhound Terminal Relocation
Herbert Residential Redevelopment
Historic Canoa Ranch
Historic Ft. Lowell Park Master and Restoration Plan
Home Goods Inc. Western Distribution Center
Honey Bee Village Preserve/ Vistoso Town Center
Houghton Area Master Plan
Houghton Road Corridor: Tanque Verde Road to Interstate 10
Housing Arizona's Workforce
Hub at Tucson
Ice House Lofts
Ina and Silverbell Subdivision Change of Zoning Conditions
Ina Road and Oracle Road Intersection
Innovation Frontier Southwest
Interstate 10 Widening: Prince Road to 29th Street
Iron Horse Neighborhood Improvement Plan
Jacome Plaza Renovation
Joint City/County Courts Archaeological Project
Joint Courts Complex Historic Cemetery Excavations
JW Marriott Starr Pass Resort & Spa
Kino Community Hospital
Kino Health Campus Planned Area Development (PAD)
Kino Parkway/22nd Street Intersection Improvement Project
La Doce 12th Avenue Cultural & Culinary Corridor
La Encantada



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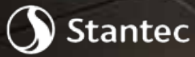


- **Department of Transportation**
(Sunset Road)
- **Regional Wastewater Reclamation and the Southwest Water Campus**
(Pure Water Brew Challenge)
- **Natural Resources, Parks and Recreation**
(Mission Garden)
- **Regional Flood Control**
(Ruthrauf Basin Management Plan)



History of Common Ground Honorees

La Estancia	Pima County Open Space Bonds
La Pilita Building and Grounds Renovation	Pima County Parks Ordinance
Lalo Guerrero Barrio Viejo Elderly Housing	Pima County Public Works Policy on Service Level and Plan Review Expectations
Land Use Code Simplification Project	Pima County Solid Waste Privatization
Lee Moore Wash Basin Management Study	Pima County South Rillito West Central Interceptor Rehabilitation Project (SRI)
Literacy Connects	Pima County Southwest Infrastructure Plan, Phases 1 & 2
Live the Solution (LTS) and AZ Earn to Learn (AZEL)	Pima County Transfer of Development Rights
Main Gate Overlay District	Pima County's Multi-Species Conservation Plan, Endangered Species Act Section 10 Permit
Main Street Business Assistance Program	Pima County/Tucson Protected Development Rights
Mainstreet Transitional Care Facility	Pima Prospers
Making Action Possible (MAP) Dashboard	Placita Luz De La Luna
Marana Can Do 5K	Plan Tucson
Marana Center	Plaza Centro
Marana Economic Roadmap	Plaza Centro and The Cadence
Marana Heritage River Park	Presidio de Agustin del Tucson
Marana Regional Airport	Project ADD (Acquire, Develop, Deliver) Water
Marana Residential Design Standards	Project Prosperity
Marana Strategic Plan	Proposition 101- Invest in Tucson 2017
Marana Vista Estates Neighborhood Lighting and Sidewalk Improvement Project	Rancho Sahuarita
Marist on Cathedral Square	Rancho Sahuarita
Mary Ann Cleveland Blvd./Cienega Road	Rancho Sahuarita
MC3	Regional Optimization Master Plan
Meet Me at Maynards	Reid Park Zoo Conservation Learning Center
Meth-Free Alliance Neighborhood Project	Rillito Crossing/Davidson Elementary School
MGD Sahuarita Wastewater Treatment Reclamation	Robles Ranch Community Center
Milagro Playground at Jacobs Park	ROC Sting Operation
Military/Community Relations Committee	Roy Place Building
Miramonte at the River	Ruthrauff Basin Management Plan
Mission Garden	Sabino Canyon Road: Tanque Verde Road to Kolb Road/Airmen Memorial Bridge
Mount Lemmon Community Center	Saguaro Springs
Mt. Lemmon Overlay Zone	SAHBA Works for Education
Mulcahy YMCA at Kino Community Center	Sahuarita East Conceptual Area Plan
Museum of Contemporary Art (MOCA)	Sahuarita Farms Land/River Master Plan
New Armory Building	Sahuarita Livable Community
North 6th Avenue Dog Park	Sahuarita Road
Northern Star Planned Area Development	Sahuarita Town Center
Northwest Medical Center	Sahuarita WINS
Northwest Recharge, Recovery, and Delivery System (NWRDRS)	Sale of the City of Tucson's "Civano Parcel"
One North Fifth	Salvation Army
Orange Grove Casitas- Orange Grove and Mona Lisa Road Improvements	Sam Hughes Place
Oro Valley Business Navigator	San Miguel High School
Oro Valley HOA Day	Sargent Aerospace and Defense Facility Expansion
Oro Valley Landscape Coservation Code	Scott Avenue Streetscape Revovation
Oro Valley Marketplace	Sewer Connection Fee Evaluation/Implementation
Oro Valley Recharged Water	Sierra Morado
Oro Valley/City of Tucson Delivery of CAP Water	Sierra Morado
Ott Family YMCA Historic Preservation	Sister Jose Women's Center
Pantano River Park: Postcards	Solar Zone at the UofA Tech Park
Park Centre Homes at La Posada	South 4th Avenue Roadway Improvements
Park Tucson: Collaborating to Promote Economic Development in Tucson's Emerging Urban Center	Southern Arizona Candidate Academy
Paseo de Las Iglesias: Santa Cruz River Bank Protection, Ecosystem Restoration, and Linear Parkway from Ajo Way to Silverlake Road	Southern Arizona Construction Career Days
Pepper Viner/BASF High Performance Home	Southern Arizona Manufacturing Partners
PGA Accenture Match Play Gold Tournament	Southern Arizona Transportation Funding
Phoenix Mars Lander Mission	Sporting Chance Center
Pima County Animal Care Center Proposition 415	Spring Gymnastics
Pima County Community Wildfire Protection Program	Steps to Success
Pima County Development Services Fee Restructuring	Summerhaven Restoration Project
Pima County Interagency Advocacy Center	Sun Link Tucson Streetcar
Pima County Interfaith Council Poverty Summit	Sunnyside Elvira Advocates for Health
Pima County Joint Technological Education District (JTED)	Sunnyside Neighborhood Reinvestment Project
Pima County Justice Center/ Court Complex	Sunnyside Pointe Homes
Pima County Land Acquisition for Raytheon Buffer & Future Aerospace/Defense Research and Business Park	Sunnyside Pointe Homes, Affordable Housing Subdivision
Pima County Lot Split Ordinance	Sunset Road and Bridge
	Super Target Creates Super Opportunities
	Swan Southlands Verano



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Ruthrauff Basin Management Plan

2017 MPA Common Ground Top Twenty Projects of the Year



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History of Common Ground Honorees

Sycamore Springs/Rural Subdivision Ordinance
Tangerine Farms Road Project: Moore Road to Interstate 10
Target.com/ Rita Tech Park
TEP Transmission Line
The Bridges
The Bridges
The Crossroads at Silverbell District Park
The Digital Advantage
The Downtown Links Project
The Junction at Iron Horse
The Lofts at Fifth Avenue
The Loop and Shared Use Path Extension & Underpass at Cortaro Road
The Pines
The Rialto Block/BODIES
The Trinity Mixed Use Project
The University of Arizona Historic Preservation Plan
The University of Arizona Old Main Renovation
Thornydale Road Improvements
TIGER Grant
Tortolita Mountain Trail System
Town of Marana Commercial Design Standards
Town of Oro Valley Conceptual Design Review Board
Townsend School Redevelopment
TREO Blueprint
TREO Shovel Ready and Fast Track Permitting Programs
Tres Pueblos
Trinity Place Townhomes
Triumph Builders, LLC Corporate Office
Tucson Conquistadores Classic, PGA Champions Tour
Tucson Convention Center Arena Renovations
Tucson Marketplace at the Bridges
Tucson Medical Center/Campus Improvements
Tucson Meet Yourself

Tucson Modern Streetcar
Tucson Regional Town Hall
Tucson Roadrunners
Tucson Solar Initiative
Tucson Technology Corridor
Tucson UNESCO City of Gastronomy
Tucson Values Teachers
Tucson-New York City Non-Stop Air Service
TUSD 5-year Strategic Plan
Twin Peaks Interchange/Camino de Manana
UA Baseball moves to Hi-Corbett Field
UA Tech Park Business Development Program
UMC Diamond Children's Hospital
Underwood Family Sonoran Landscape Laboratory, The University of Arizona
Unified Development Code Text Amendment: Urban Agriculture.
UniSource Energy Corporation Headquarters
University of Arizona Student Recreation Center Expansion
Vail Academy & High School and the UofA Tech Park
Valencia Crossing
Verano Elementary School - Sunnyside Unified School District
Vista del Rio Cultural Resources Park
Vista del Rio Cultural Resources Park
Vistoso Town Center
West University Court
Wilmot Library Planning Charrette
World View
Yes!! For Regional Transportation Committee
YMCA
YMCA's Diabetes Prevention Program
Your Voice, Our Future
Yuma Wash Heritage and Silverbell Road Sanitary Sewer Interceptor Project
Yuma Wash Heritage Project

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2017 Common Ground Awards Honorees & Nominees



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